# Research on Profitability and Policy Environment of Small-Micro Scale Technological Firms in China: Basing on Regional Comparative Perspective

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**Abstract** - China have implanted much beneficial policies towards small businesses in the past five years. However, there is never convincing empirical data presented about their effectiveness. In viewing the subject, this paper adopted a panel data from 2011 covering 31 provinces of China. The data used in this study is considered the best estimation of all small and micro businesses. This paper tried to evaluate the firms' profitability of each region to the benchmark, constructed as a general utilize level of technological resources, especially those provided by public sectors.

**Index Terms** - Regional high-tech industry, small business, technological environment, innovation.

#### 1. Introduction

In the past five years, China imposed more and more preferential policies toward small and micro sized firms. The Ministry of Finance and the national development and Reform Commission jointly issued notice to removed 22 kinds of administrative charges on Nov.17th 2011, including management, registration and license related charges, effective from Jan.1st 2012 to Dec. 31st 2014. On Feb.1st 2012, the State Council introduced the 'national four policies' on executive meeting to further support the policy establishment. Furthermore, the decision was made to use 15 billion RMB from central fiscal to setup a small and medium businesses fund, mainly serving the venturing small and micro firms. The meeting also emphasize on speeding up the tax reform to replacing business taxes with a value-added tax as step to improve structural tax reform policy. Starting 2014, further tax reduction policies were enforced, relieving more than 6 million small businesses form taxpaying.

This research concentrates on two goals: First, generate SMFs data pool from current high technology yearbook to perform technical analysis. By obtaining regression results, thus making further indication on business policies. Second, developing a technical environment index. Both could serve as valuable reference for policy decisions.

#### 2. Literature Review

In United States, small and medium sized firms not only lead to ideas of innovation, but also higher productivity. This was indicated by survey conducted by United States National Science Foundation (1976) targeted 380 innovations occurred during the period 1953 to 1973. Small firms in other regions around the world, however, played rather minor role in innovation process. The study of National Science Foundation (1976) also calculated the contribution from small firms to innovation: highest in US (35%), France (31%), West Germany (26%) and UK (23%). Adam Adams's study (1982) in UK suggests a very similar situation that we also observe in today's China. Adams's survey (1982) indicated small firms, both innovative and non-innovative, considered they have stronger engineering skills and rather weak marketing or promotion skills. Moreover, these sample small firms also tend to have vague or no management structure, and normally search for external aid in financial or service forms (these indicating small firms. Thus, appearing as 'Lemons problem' (Akerlof's 1970), the lack of information on both sides cause adverse selection and cut off the finance channels. Information asymmetry justifies the policies to promote financial reform and setting up innovation centers as well as other institutions.

As knowledge being the core-producing factor for technological SMFs1, a patent or invention usually serves as their growth source. (Wang 2013) Therefore, technological SMFs have to take into consideration of intellectual property protection and technology markets. Thorsten Beck et al. (2005) once examined enterprise data from 54 countries to discover that influence from financial policies, laws and corruption will differ from different size of firms. Smaller companies will suffer more than large corporations. The stamina of technology market is another motivation of technical innovation, since firms can obtain profit by trading technology other than put into production. If the technical trading is very accessible and cheap, then there will be firms to innovate and trade their inventions. Hence, more participants will appear in the technology market and increased frequency of innovation can be observed, both lead to a higher competing environment. This also leads to a decline in the average cost of innovation for all technological companies, including SMFs.

#### **3. Technological Factors**

Two reliable yearbooks are related to technological SMFs, 'China Statistical Yearbook on Science and Technology (YST)' and 'China Statistical Yearbook on High Technology Industry (YHT)'. Unfortunately, the YST only includes medium and large sized enterprises. In YHT, however, in each statistical category, the yearbook includes both overall data and data in large-medium scale enterprises. I

<sup>&</sup>lt;sup>1</sup> To distinguish form the widely used term SME 'small and medium sized enterprises', this paper use SMF representing 'small and micro sized firms'.

subtracted the large and medium enterprises' data from the overall data to generate data of small and micro sized enterprises. I used the yearbook of 2012, so the data represents firms' performance in the year of 2011. Least squared regressions are performed to profits and each individual group separately to avoid colinearity.

Several insights were draw from regression results:

External R&D expenditure is more productive, referring to firm's spending on R&D activities that paid to partner firms. This could further imply that firms gain more by outsourcing R&D activities. It can be viewed as evidence of benefits of inter-firm cooperation.

R&D institutions are extremely profitable. A fairly independent R&D research facility built within one firm or cofounded by many firms. The extremely high (compare to other coefficients) estimated coefficient and significance suggest its contribution to firm profits. This can also be viewed as major evidence of supporting inter-firm cooperation among small and micro enterprises.

Number of patents in force does not mean higher profits. Although this statistic always appears as preferable to companies, it is not accurately valuable for technological enterprises. Firms can hold multiple patents at same time. However, most of them only choose to produce one of the most marketable. For SMFs, their restricted funding and equipment also limit their choices. Another thought is that patent does not equal to product. A company may hold several patents, yet most of them may not inventions or may be unmarketable. Trading technology can be profitable. Normally, people treat technology as core asset for a company. Since it can bring streams of income in a long term, directly trading technology can be unwise. It is hard to trade it at its full value. The regression result of profit to technology expenditure leads to another theory. For SMFs, trading technology on one side can save time and money on producing. On the other side it can obtain cash flow. Frequently trading of technology may leads to higher knowledge spillover effect, which in turn creates better technological environment.

#### 4. Index Analyses

Evaluating index system can visualize regional difference into simple numbers. Zhu et al. (2009) argued that the main indicator as a SMF's ability to continue developing is their innovating potential. They constructed 'innovative ability evaluating index system' under five prospects: innovation input, implementation of innovative products, marketing of innovative products and finally the innovative revenue. Gu & Zhang (2013) used AHP methods (Analytic Hierarchy Process) with calculations of the weight of each component in their model of index to evaluate innovating ability. As limited data available, the following index was calculated base on the regression coefficients in section 3 (table 1). For validation, I ranked all 35 sample-areas according to calculated index value and real average profit value. Then, each area will receive two rank outcomes. Treating index rank as benchmark, difference in two ranks reveals whether one region's technological resources were rightly utilized into profit.

	Variable	Coefficient	Std. Error	t-Statistic	Prob.
	Labor cost	-0.0022	0.0006	-3.8353	0.0006
Profit - R&D expenditure	Equipment	0.002	0.0013	1.4632	0.1538
	Government funds	0.0009	0.0008	1.159	0.2556
	Self-raised funds by enterprise	0.0008	0.0003	2.5527	0.016
	External expenditure	0.0049	0.0015	3.2019	0.0032
	Number of institutions	0.2652	0.0492	5.3859	0
Profit - R&D institutions	Number of personnel	0.0153	0.0055	2.7654	0.0094
	Science & technology expenditure	-0.0007	0.0003	-2.1063	0.0431
	Total number	0.056	0.0269	2.0801	0.0456
Profit - R&D personnel	Full-time personnel	-0.0147	0.0065	-2.2628	0.0306
	Researchers	-0.0406	0.0291	-1.3937	0.173
Profit - Patents	Patent application	0.0056	0.0105	0.5342	0.5969
	Invention patents application	0.1405	0.0328	4.2814	0.0002
	Number of patents in force	-0.0131	0.0088	-1.4794	0.1488
Profit - New products	Number of new products	0.0058	0.0319	0.1817	0.8571
	Products development	0.0005	0.0002	2.5229	0.0172
	Output value of new products	-0.0001	0.0001	-0.7887	0.4365
	Sales revenue	0.0001	0.0001	0.5806	0.5658
	Exports	0	0.0001	-0.5893	0.5601
Profit - Technology expenditure	Acquisitioned foreign technology	0.0014	0.0006	2.2334	0.0329
	Technology assimilation	0.0216	0.0049	4.3867	0.0001
	Purchase of domestic technology	0.0105	0.0027	3.9156	0.0005
	Technical renovation	0.0004	0.0001	3.3856	0.0019

TABLE 1 Regression results

TABLE 2 Index	results a	and rank	comparison
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Region	Profit/100 m	Rank by profit	Region	Indexvalue	Rank by index	rank difference
Anhui	34.29	16	Anhui	305.08	12	4
Beijing	54.06	11	Beijing	370.57	10	1
Chongqing	9.73	26	Chongqing	45.62	28	-2
Eastern Region	803.25	2	Eastern Region	5082	2	0
Fujian	26.68	21	Fujian	210.82	18	3
Gansu	3.47	31	Gansu	13.51	30	1
Guangdong	110.66	6	Guangdong	752.23	7	-1
Guangxi	35.04	15	Guangxi	93.3	21	-6
Guizhou	12	24	Guizhou	269.78	15	9
Hainan	5.89	28	Hainan	46.05	27	1
Hebei	33.41	17	Hebei	67.47	24	-7
Heilongjiang	9.77	25	Heilongjiang	60.45	25	0
Henan	58.13	10	Henan	155.34	19	-9
Hubei	31.05	19	Hubei	213.84	17	2
Hunan	51.86	12	Hunan	274.2	14	-2
Inner Mongolia	7.68	27	Inner Mongolia	7.51	31	-4
Jiangsu	207.85	4	Jiangsu	1414.2	3	1
Jiangxi	29.74	20	Jiangxi	133.57	20	0
Jilin	32.64	18	Jilin	59.11	26	-8
Liaoning	61.81	9	Liaoning	293	13	-4
Middle Region	259.06	3	Middle Region	1237.43	4	-1
Ningxia	1.43	33	Ningxia	4.95	32	1
Qinghai	1.02	35	Qinghai	0.39	35	0
Shaanxi	16.33	23	Shaanxi	88.38	22	1
Shandong	114.41	5	Shandong	371	9	-4
Shanghai	44.47	13	Shanghai	382.21	8	5
Shanxi	3.91	30	Shanxi	28.33	29	1
Sichuan	42.65	14	Sichuan	349.38	11	3
Tianjin	24.71	22	Tianjin	228.71	16	6
Tibet	1.66	32	Tibet	4.1	33	-1
Western Region	95.38	7	Western Region	859.2	5	2
Xinjiang	1.34	34	Xinjiang	3.45	34	0
Yunnan	5.75	29	Yunnan	79.63	23	6
Zhejiang	84.25	8	Zhejiang	852.44	6	2
Total	1157.69	1	Total	7178.64	1	0

In last column, negative numbers are more important than positive numbers. Negative number indicates the profit ranking is lower than estimate ranking. This directs to an under realization of technological resources in those regions. For those regions with positive ranking difference, we can say that they make use of technological resources more efficiently than other regions. However, the index cannot tell us whether the technological resources are fully employed.

#### **5.** Policy Indications

Among all indicators discussed in the above analysis, the following factors are potentially influenced directly through business polices: government fund (as R&D expenditure), R&D institutions, and technology expenditures. Policies can directly affect these factors through grants, incubators, state R&D facilities and regulation on trading of technology. Other vital factors as personnel, new products and patent than influenced by policies more mildly and indirectly. I started by look back to policies in some major provinces and cities from 2010 to 2011.

### TABLE 3 SMF policies (2010-2011)

	INTERNATIONAL COOPERATION
BEIJING	Cooperation with foreign high-tech SME parks
SHANGHAI	Organize SMEs to participate in varies expos, organized visit to Kashi as qualification examine of suppliers; cut-off bid fees for participants
JIANGSU	Build cooperation and communication platform, organize professional exhibitions; organize trade negotiations with SMEs in Marche, Italian
ZHEJIANG	Organized Zhejiang - U.S. SME Cooperation Week to encourage SMEs to develop oversee business in groups
SICHUAN	Organize SMEs to participate in APEC SME Technology Conference
	FINANCIAL SERVICE
BEIJING	Developing aggregate bonds, collective notes, trusts and other financial tunnel for grouping SMFs;
SHANGHAI	Formally establish Shanghai International Venture Capital Co., Ltd., build Shanghai SME financing service platform; compiling "2010 Shanghai SME Financing Guidelines"
JIANGSU	Pushing the use of SME collective bonds, widen up direct financing channels for SMEs
ZHEJIANG	Focus on the existed "venture capital platform for SMEs"; "Zhejiang small business multi-service platform", "Zhejiang Investment and Financing SME Service Alliance", "Zhejiang Mergers and acquisitions Club" and other platforms; hold Zhejiang Fair for investment and Financing of SMEs
SHAANXI	Issued total 1 billion RMB long-term notes for SMEs
	CRIDET WARRANTY SERVICE
BEIJING	Launched the "Beijing Small Rising Star" Collective Trust Plan
SHANGHAI	Paid 10 billion as secure for loan financing in 2011 for SMEs policy in 2011
JIANGSU	Improved Credit Guarantee System
ZHEJIANG	Test microcredit guarantee insurance; invested one billion RMB to established re-guarantee companies for SMEs
SHAANXI	Established SME credit guaranty association
	PUBLIC SERVICE
BEIJING	Form municipal coordinating agency for SME development and create specific guidelines for government procurement as a supporting tool for SMEs
SHANGHAI	Improved the existing public service platform; strengthen enterprise running test
JIANGSU	Achieved full coverage of SME Service; promote intensive cluster development; opened free legal service hotline 96885
ZHEJIANG	Strengthen the construction of industry associations for SMEs
SICHUAN	A 3-5 years constructive plan of public service platform and network system
SHAANXI	Start to built a Public service platform for SMEs; officially launched international trade public service platform for SMEs; established economic and social develop service group also known as SME legal service group
	TAX INCENTIVE AND OTHER SUBSIDIES
BEIJING	Fast-growth SME projects will receive up to 100 million in grants
SHANGHAI	SMEs that participate in government procurement bid can get cut off in bidding guaranty fee
ZHEJIANG	"Five slow four minus three subsidies" policy is apply for those SMEs with difficulties
SICHUAN	Rectification on company related charges
SHAANXI	Financial funding for SME to get patent
	INNOVATION
BEIJING	"Beijing SMF entrepreneurial base set-up rule" is being drafting
SHANGHAI	Promote SME branding; officially launched the "SME training program leading talent program"
JIANGSU	Identified the first batch of 45 SMEs with innovation capacity; and 50 major supported SMEs; To accelerate the elimination of backward production capacity
ZHEJIANG	Developing Enterprise counseling; promote entrepreneurial base and incubator
SICHUAN	Fully implementation of SME development projects and the "little giant" enterprise incubation program
SHAANXI	Present "Chief Engineer" honors to selected engineers from SMEs
	LAWS AND POLICIES
BEIJING	Start the local legislation process of 'SME advancing Law, seek to be included in 2012 City People's Congress legislative plan
SHANGHAI	"Promote SME development regulations in Shanghai " enforced from June 1st 2011
JIANGSU	Issued " policy advice on improving the business environment for SMEs "
ZHEJIANG	Issued "notice on adjust industrial structure, maintain growth control energy consumption and increase income", launched seven plans to help SMFs' restructuring and development
SHAANXI	Develop assessment methods of SME Development Goals
	INFORMATION TECHNOLOGY
SHANGHAI	Allocated 10 million RMB to boost SMEs become "E business"; launched the "SME information application demonstrating enterprise" trial program
ZHEJIANG	Established of "millions" SME foster sourcing pool
SICHUAN	Started SMEs e-commerce applications promoting; first SME information service system was put into use in Panzhihua

Source: "China Small and Medium Enterprises Yearbook 2011" and revised by author

Next, we summarized five features from collected information about small business policies in U.S.A, U.K. and Canada.

1. Not contribute direct finance to small and micro enterprises like massive subsidies, government funds. Funds normally go through market segment reaching out to small and micro enterprises.

2. As crediting, U.S. and Canada establish a hierarchical security system; Britain mainly works with banks.

3. All apply a combination of different variety of tax incentives.

4. Improve the percentage of small and micro enterprises bidding for government procurement.

5. Create different forms of national innovation encourage programs, leaded and supervised by government.

From above information, the following suggestions are provided for policy makers. The key still rely on a selfmotivated financial market and policies about effective risk control.

Technological SMFs tend to have higher capital requirements. Meanwhile, technology innovation activity has a high-risk expectation, diminishing banks' incentive to lend to small businesses. Government can be of help in two paths as providing policy support. First, through collective bonds, collective notes, collective trust aims to diversify risks. But in 2011, a burst of Wenzhou "closures" appeared among small firms. Some scholars believe it is due to the 'risky' parts of the whole bundle, refers to the bankruptcy of firms with poor performance end up dragging down those firms with expected returns. Since they involved in same loan plan, developing new forms of financing or in this case the collective financing needs necessary crediting process. In order to make market capital accessible for SMFs, a reasonable allocation of risk and rational assessment of the enterprise are necessary. Another path is introducing fiscal subsidies or creates government-funded projects. Still, as government funds for R&D, fiscal subsidy and reduction should also act as minor policy. We should learn from foreign experiences, establish specific funds and a unified charging department for SMFs to regulate the granting amount and funding system. Protecting taxpayers' money, hence national funds, array of crediting system also needed to evaluate small businesses.

Government procurement ought to play significant role, but this was not found in past policies observed. At least it was not used as major tool. Government should, through government procurement programs create demand for small and micro enterprises and their scientific output, helping them gain competence and market share. To ensure these purchasing are valuable, more detailed policies pertain to the bidding process should be designed. Like increase the percentage of SMFs in bidding by cutting down cost to bid. Or allow SMFs to form bidding groups or alliance to compete in the bidding.

Judging from the above tables, one can tell funding is the main contributor for science and technology enterprise

development. National science and technology projects as well as capital investment in high-tech industry are driving roles in prompting a better technological environment. From previous discussion, we know that government funding played minor role than external R&D expenditure. Therefore, one suggestion for small and micro firms is to form clear division of labor and then cooperate with each other. Meaning some SMFs focusing on R&D activities while some of them buy R&D outputs. Make more connection with R&D institutions. Data confirmed the high productivity of R&D institutions. Small and micro firms in this sense should also develop collective R&D research facilities. Many evidences from this research suggesting that small and micro firms should rely more one external resources in order to generate higher profits.

#### 6. Summary

This article made a comprehensive analysis base on the small business data from 2011, and the index base on the regression displayed further policy implications for evaluating regional technological environment. Difference in index value ranking and profit ranking indicates whether technological resources are effectively used. Meanwhile, this research still bears several flaws may yield the conclusion. It ignores the aggregation economy effect, thus no factors about geographic area or density indicator were considered. This might undervalue some regions' profit potential thus index estimation will be lower than it's real technological to profit influence. Besides, this index only could be used to explain normal factor that exists in all regions.

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