

Constructing Novel Operational Laws and Information Measures for Proportional Hesitant Fuzzy Linguistic Term Sets with Extension to PHFL-VIKOR for Group Decision Making

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ABSTRACT

To obtain reliable results in a qualitative multi-attribute group decision-making (MAGDM) problem, how to retain the evaluation information as much as possible and how to determine the reasonable weights of experts and attributes are two important issues. Proportional hesitant fuzzy linguistic term set (PHFLTS) is beneficial for retaining evaluation information as it would consider the linguistic terms and corresponding proportional information simultaneously. However, PHFLTS is a relatively new concept. Some novel manipulations, such as comparison, arithmetic operations, aggregation operators, and cosine similarity and distance measures are defined in this study with the purpose of improving the completeness and applicability of PHFLTS. Furthermore, cosine similarity measure-based weight determination model and entropy measure-based weight determination model under proportional hesitant fuzzy linguistic (PHFL) environment are constructed to derive the objective weights of experts and those of attributes as well. Subsequently, an integrated weighting model is proposed to determine the comprehensive weights of experts and attributes. Based on the defined operational laws for PHFLTS and comprehensive weighting model, two MAGDM methods, PHFL aggregation operator-based method and extended PHFL-VIKOR method, are developed to deal with MAGDM problems with PHFL information. To demonstrate the applicability, efficiency, and advantages of the proposed MAGDM methods, an illustrative example and a comparison example are provided.

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1. INTRODUCTION

“Decision-making” involves in almost all aspects of nearly every activity of our daily life. It is a cognitive process in which decision makers (DMs) make a choice among a set of alternatives in regard to certain criteria. As the criteria to which a decision is based on are multifaceted, the term of “multi-attribute decision making” (MADM) is therefore commonly used. Moreover, the increasing complexity of the decision-making environment makes more and more situations call for decisions to be made by a group of DMs so that a wider range of perspectives would be taken into consideration. Multi-attribute group decision-making (MAGDM) is growingly important but encounters two operation problems for coming up with reliable decisions. The first problem is how to retain the initial evaluation information and the second problem is how to determine the weights for the attributes and experts, which have direct influences on the final decision results, reasonably. Research in seeking ways for solving these two problems with MAGDM is of paramount importance.

To solve the first problem, the uncertainty and ambiguity of the evaluation information have to be taken into account. In fact, uncertainty and ambiguity are two prominent features of modern decision-making because of the dynamicity and complexity of the environment as well as the limited knowledge and cognition of DMs. Hesitant fuzzy linguistic approach [1], which based on hesitant fuzzy sets (HFSs) [2] and fuzzy linguistic term sets [3], has exhibited powerful capability in dealing with this situation. HFSs allow the DMs to offer more than one evaluation value on the alternatives to represent their hesitancy during an evaluation process, while fuzzy linguistic approach and computing with words [4–6] provide many linguistic terms and corresponding operations, which are closed to people's thoughts and cognition, for facilitating DMs to express their ideas and opinions [7]. Hesitant fuzzy linguistic term set (HFLTS), which was put forward by Rodríguez *et al.* [1], is the major tool for operating the hesitant fuzzy linguistic approach. In recent years, much research on studying HFLTS has been done because of its effectiveness. Wang [8] proposed extended HFLTSs (EHFLTSs) to release the consecutive constraint on linguistic terms used in HFLTSs. However, for both HFLTSs and EHFLTSs, information loss could easily be resulted as no proportional information is included in each linguistic term. To overcome

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this shortcoming, Zhang *et al.* [9] proposed linguistic distribution assessment of HFLTSSs. It is a concept of which a DM was asked to assign subjective proportional information for his/her linguistic terms. Based on the work of Zhang *et al.* [9], Wu and Xu [10] proposed a possibility distribution of HFLTSSs (PD-HFLTSSs), in which the linguistic terms carry an equal possibility. More improved and enhanced methods [11–13] related to PD-HFLTSSs have also been developed. Similarly, Chen *et al.* [14] proposed proportional hesitant fuzzy linguistic term sets (PHFLTSSs) for group decision-making situations. The proportion is derived from statistical analysis of linguistic terms provided by DMs. The resultant decision derived by using PHFLTSSs would be of higher accuracy and reliability because the way of obtaining proportional information is objective and precise. For this reason, PHFLTSSs was adopted as the study subject of this research. Chen *et al.* [14] lay down some basic operational laws for PHFLTSSs, including negation, union, intersection, comparison, and aggregation. However, no arithmetic operations, distance measures, and similarity measures were addressed in their study. Moreover, the complexity of their defined operations has limited practical application. To fill these gaps, some novel manipulations, such as comparison, arithmetical operation, cosine similarity and distance measures, and entropy measures for PHFLTSSs are going to be defined in this paper to improve the availability and to decrease the computation complexity. On the whole, this study would help improve PHFLTSSs in theory and facilitate its practical application.

To consider the second problem aforementioned, the weights of experts and attributes would greatly affect the resultant decision. As the weights of experts are usually integrated into the weights of attributes, imprecision, if any, would be amplified. It implies that expert weights and attribute weights should be considered simultaneously. However, existing studies do not consider these two factors objectively and simultaneously. Pang *et al.* [15] constructed an adaptive consensus model to determine the optimal experts' weights but those of attributes were subjectively given. Yu *et al.* [16] defined an extended TODIM method based on unbalanced HFLTSSs with both the weights of experts and attributes were assigned by subjective determination. Wu *et al.* [17] proposed two MAGDM methods, VIKOR and TOPSIS, based on PD-HFLTSSs. In these two methods, all experts carry the same weight whilst those of attributes were subjectively provided by the experts. Wang *et al.* [18] grouped experts into different importance levels by using linguistic variables and then determined the cluster weight for each small group. However, the weights of attributes had not been considered. To our best knowledge, there is still no existing research focused on the weight determination of experts and attributes simultaneously and comprehensively. To fill this gap, this study is going to present a comprehensive weighting model for determining the weights of experts and attributes both simultaneously and comprehensively. The objective weights of experts and attributes are first determined by basing on the proposed cosine similarity measure and entropy measure for PHFLTSSs respectively. The obtained objective weights are then integrated with the subjective weights derived by AHP method to generate the comprehensive weights. The resultant weights, therefore, contain both the subjective preferences of DMs and the objective information embodied in the evaluation data.

The selection of decision-making approach is another important issue in MAGDM problems. A variety of MAGDM methods have been developed and applied for different decision environments for

examples, the TOPSIS method [19–23], the PROMETHEE method [24,25], the TODIM method [16,26,27], and the VIKOR method [28,29]. Among these mentioned methods, VIKOR is an ideal point-based MAGDM method for dealing with discrete decision problems with non-commensurable and conflicting criteria [30]. The VIKOR method would lead to more reasonable decision results as it derives compromise solution(s) by maximizing group utilities and minimizing individual regrets, and, considers the subjective preference of DMs as well. In this paper, an extended version of VIKOR under PHFL environment (PHFL-VIKOR) based on the defined operational laws and cosine distance measure for PHFLTSSs is proposed.

The remainder of this paper is organized as follows. Section 2 discusses several crucial concepts that related to our study. Section 3 defines some novel manipulations for PHFLTSSs, including comparison method, arithmetical operational laws and corresponding properties, aggregation operators, and, cosine similarity and distance measures. Section 4 constructs an integrated weighting model for determining the comprehensive weights of experts and attributes in MAGDM problems with PHFL information. Section 5 provides two MAGDM methods, PHFL aggregation operator-based method and extended PHFL-VIKOR method, with detail steps. In Section 6, besides a numerical example is provided for illustrating the applicability and efficiency of the proposed methods, the influence on the weights of experts and the weights of attributes on the decision results of the illustrated example is also discussed. There is also a comparison between the proposed approach and other methods so as to present the necessity of incorporating the proportional information into HFLTSSs as well as determining reasonable weights of experts and attributes for obtaining reliable decision results. Furthermore, a sensitivity analysis demonstrating the influence of decision-making strategy, represented by a coefficient when calculating the comprehensive evaluation values, on the alternative ranking in the extended PHFL-VIKOR method, is presented. Last but not least, Section 7 concludes the paper with a brief summary and lays down suggestions and directions for future research.

2. PRELIMINARIES

This section mainly recalls several basic definitions, operations, and properties of linguistic term sets (LTSs), HFLTSSs, EHFLTSSs, PD-HFLTSSs, and PHFLTSSs that provide the ground for this research.

2.1. Linguistic Term Sets

The LTSs are the basis of fuzzy linguistic decision-making approach [3], in which the evaluation information is expressed in a qualitative manner. There are two kinds of commonly used linguistic scales. The first kind is the subscript-symmetric additive linguistic term set [31] $S^1 = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$, where s_i demonstrates the specific value of a linguistic variable, and $-\tau$ and τ represent the lower and upper bounds of the term set respectively. s_0 is the center label of the set representing a meaning of “indifference,” and, the remaining linguistic terms are symmetrically distributed around s_0 . The second kind is totally ordered additive linguistic term set [32] $S^2 = \{s_t | t = 0, 1, \dots, 2\tau\}$, where s_τ is the middle linguistic term representing a meaning of “indifference.” In general, the cardinality of both forms of LTSs is an odd number.

For the convenience of computation and information retention, Xu [33] extended the discrete LTS to a continuous form as $\tilde{S} = \{s_i | i \in [0, 2\tau]\}$. It is worth noting that the forms of the above two kinds of LTS could be interchanged. Therefore, the form of S^1 was adopted and used throughout this research.

2.2. Hesitant Fuzzy Linguistic Term Sets

Rodríguez *et al.* [1] proposed the concept of HFLTSS based on HFSs [2] and fuzzy linguistic approach [3] to deal with the situation in which DMs are hesitant among multiple possible linguistic terms when evaluating an alternative with respect to certain attributes.

Definition 1. [1] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS. A HFLTSS, H_S , is an ordered finite subset of the consecutive linguistic terms of S .

Obviously, the linguistic terms in an HFLTSS are required to be consecutive, while it may not always be satisfied in practical applications. Therefore, Wang [8] presented the concept of EHFLTSS based on the definition of HFLTSS.

2.3. Extended Hesitant Fuzzy Linguistic Term Sets

Definition 2. [8] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS. An EHFLTSS $EH_S = \{s_i | s_i \in S\}$ is an ordered finite subset of the linguistic terms of S .

Theorem 1. [34] *Construction axiom: the union of HFLTSSs leads to EHFLTSS.*

The construction axiom demonstrates the relationship between HFLTSSs and EHFLTSS. Considering a GDM problem, in which the priorities of individuals are completely unknown. If the evaluation results of individuals are represented by HFLTSSs, then the group evaluation results can be represented by EHFLTSS through the combination of each HFLTSS provided by individuals.

As HFLTSSs and EHFLTSSs only contain the linguistic terms but not any proportional information, there is a lack of expert support for each linguistic term under GDM environment. To deal with this problem, Zhang *et al.* [9] put forward the concept of linguistic distribution assessment of HFLTSSs that containing support degrees or symbolic proportions corresponding to the linguistic terms.

Definition 3. [9] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let β_i be the symbolic proportion of s_i , where $s_i \in S, 0 \leq \beta_i \leq 1, i = -\tau, \dots, \tau$ and $\sum_{i=-\tau}^{\tau} \beta_i = 1$. Then, a linguistic assessment of S is represented as $m = \{(s_i, \beta_i) | i = -\tau, \dots, \tau\}$.

2.4. Possibility Distribution for HFLTSSs

Based on the aforementioned work, Wu and Xu [10] proposed the concept of possibility distribution for HFLTSSs (PD-HFLTSSs) in which each element has an equal possibility indicating the support degree of an expert. PD-HFLTSS is an important extension of HFLTSSs. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and $\vartheta = \{s_L, s_{L+1}, \dots, s_U\}$ be an HFLTSS, where L and U are two integers, $L \leq U, L, U \in \{-\tau, \dots, \tau\}$. Each linguistic term s_l in ϑ is assumed having an equal possibility representing the supporting of DMs.

Definition 4. [10] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let $\vartheta = \{s_L, s_{L+1}, \dots, s_U\}$ be an HFLTSS provided by an expert. The possibility distribution for ϑ on S is defined as $\mathbf{P} = (p_{-\tau}, \dots, p_l, \dots, p_{\tau})^T$, where p_l is given as follows:

$$p_l = \begin{cases} 0, & l = -\tau, \dots, L-1 \\ 1/(U-L+1), & l = L, L+1, \dots, U \\ 0, & l = U+1, \dots, \tau \end{cases} \quad (1)$$

In Eq. (1), p_l represents the possibility that the alternative has an evaluation value s_l given by an expert, such that $\sum_{l=-\tau}^{\tau} p_l = 1$ and $0 \leq p_l \leq 1$ ($l = -\tau, \dots, \tau$).

The discrimination among different HFLTSSs defined on the same S can be identified through their corresponding possibility distributions. In order to conduct the comparison, the expectation function and the variance function of PD-HFLTSS were proposed.

Definition 5. [10] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and ϑ is an HFLTSS defined on S . The possibility distribution for ϑ on S is $\mathbf{P} = (p_{-\tau}, \dots, p_l, \dots, p_{\tau})^T$. Then, the expected value of ϑ with possibility distribution could be defined as follows:

$$E(\vartheta) = \sum_{l=-\tau}^{\tau} NS(s_l) p_l \quad (2)$$

where $NS(s_l)$ represents the numerical scale of the linguistic term s_l , and let $NS(s_l) = l$.

When comparing two HFLTSSs, ϑ_1, ϑ_2 , with possibility distribution, the following rule is defined. If $E(\vartheta_1) > E(\vartheta_2)$, then $\vartheta_1 > \vartheta_2$. However, the priority of ϑ_1 and ϑ_2 cannot be determined when $E(\vartheta_1) = E(\vartheta_2)$. Therefore, the variance function is proposed further.

Definition 6. [10] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$, and ϑ is an HFLTSS defined on S . The possibility distribution for ϑ on S is $\mathbf{P} = (p_{-\tau}, \dots, p_l, \dots, p_{\tau})^T$. Then, the variance of ϑ with possibility distribution could be defined as follows:

$$V(\vartheta) = \sum_{l=-\tau}^{\tau} [NS(s_l) - E(\vartheta)]^2 p_l \quad (3)$$

where $NS(s_l)$ represents the numerical scale of the linguistic term s_l , and $NS(s_l) = l$. Therefore, if $E(\vartheta_1) = E(\vartheta_2)$, then: a) if $V(\vartheta_1) > V(\vartheta_2)$, then $\vartheta_1 < \vartheta_2$; b) if $V(\vartheta_1) = V(\vartheta_2)$, then $\vartheta_1 = \vartheta_2$.

2.5. Proportional Hesitant Fuzzy Linguistic Term Sets

Based on the relationship analysis of fuzzy linguistic approach, HFLTSS, EHFLTSS, linguistic distribution assessment of LTS, and PD-HFLTSS, Chen *et al.* [14] proposed a novel linguistic representation model for considering the linguistic terms and the corresponding proportions simultaneously under GDM environment. Before providing the definition of PHFLTSS, it is necessary to learn about the concepts of proportional linguistic pairs and ordered proportional linguistic pairs that would be used in the definition of PHFLTSS.

Definition 7. [14] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS with odd cardinality, and let $\mathbf{P} = (p_{-\tau}, \dots, p_0, \dots, p_{\tau})^T$ be a proportional vector, where $0 \leq p_i \leq 1 (i = -\tau, \dots, \tau)$ represents the proportion of linguistic term s_i . The proportional linguistic pairs could be defined as a binary group (s_i, p_i) . Furthermore, if the proportional linguistic pairs are ranked in line with the ordered linguistic term s_i , then we call (s_i, p_i) the ordered proportional linguistic pairs. Based on Definition 7, the mathematical definition of PHFLTS could be as follows:

Definition 8. [14] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let $H_S^k (k = 1, 2, \dots, n)$ be n HFLTSs provided by a group of experts E_k . A PHFLTS for a linguistic variable ϑ generated by the union of $H_S^k (k = 1, 2, \dots, n)$, denoted as P_{H_S} , is a set of ordered finite proportional linguistic pairs.

$$P_{H_S}(\vartheta) = \left\{ (s_i, p_i) \mid s_i \in S, 0 \leq p_i \leq 1, \sum_{i=-\tau}^{\tau} p_i = 1, i = -\tau, \dots, 0, \dots, \tau \right\} \quad (4)$$

where $\mathbf{P} = (p_{-\tau}, \dots, p_0, \dots, p_{\tau})^T$ is a proportional vector and p_i represents the possibility degree that the alternative exhibits an evaluation value s_i given by a group of experts. For the convenience and simplicity of expression, the linguistic pairs whose proportion is equal to zero in the PHFLTS are usually omitted.

Remark 1.

It is worth noting that the sum of p_i has to be equal to one in the definition of PHFLTS. However, Chen *et al.* [14] stated that there might be situations where the sum of p_i is greater than or less than one. Therefore, it is a necessary step to normalize the sum of proportions to one. In Chen *et al.*'s research, the idea of proportion normalization under GDM environment is given in a textual way. In order to clearly explain the normalization method, a complete mathematical process consisting of four steps is presented in this study.

Let us first introduce two practical cases to explain the situations where the sum of p_i is greater than or less than one and then provide the mathematical process for normalizing the proportions based on the two cases.

Case 1. Considering a problem of evaluating university faculty for tenure and promotion [35]. Ten experts ($e_k, k = 1, 2, \dots, 10$) are invited to evaluate five candidates (A_1, A_2, \dots, A_5) according to three attributes (a_1, a_2, a_3) using the linguistic terms in $S = \left(\begin{array}{l} s_{-3} : \text{nothing}, s_{-2} : \text{very low}, s_{-1} : \text{low}, \\ s_0 : \text{medium}, s_1 : \text{high}, s_2 : \text{very high}, s_3 : \text{perfect} \end{array} \right)$. Assuming that evaluating the candidate A_1 with respect to attribute a_1 , three experts, e_1, e_2 , and e_5 , provide the results of s_0 or s_1 ; three experts, e_3, e_7, e_{10} , provide the results of s_1 or s_2 ; and the remaining experts provide the result of s_2 . Then, based on statistical analysis, we could obtain the proportions of s_0, s_1 , and s_2 are 0.3, 0.6, and 0.7, respectively. The sum of p_i is 1.6 and it is greater than one.

Case 2. The background of the problem is same as Case 1; and, the sum of p_i is less than one would occur when some experts could not provide any result. Assuming that the evaluation results are: three experts, e_1, e_2 , and e_5 , provide the result of s_0 ; three experts, e_3, e_7, e_{10} , provide the result of s_1 ; two experts, e_4 and e_6 , provide the result

of s_2 ; and the remaining experts do not provide any result because of some reasons. Thereafter, after conducting a statistical analysis, we could obtain the proportions of s_0, s_1 , and s_2 are 0.3, 0.3, and 0.2, respectively. The sum of p_i (0.8) is less than one.

The proposed proportion normalization method of this research is composed of the following four steps:

Step 1. Calculate the cardinality of each HFLTS provided by the corresponding expert.

Let H_S^k be an HFLTS that represents the evaluation results of e_k , and let ζ^k represents the cardinality of H_S^k . Then,

$$\zeta^k = \text{Card}(H_S^k), k = 1, 2, \dots, \#k \quad (5)$$

where the function $\text{Card}(\cdot)$ is used to compute the number of elements included in H_S^k , and $\#k$ denotes the number of experts.

Step 2. Calculate the least common multiple (LCM) of all ζ^k . Then,

$$\xi = \text{LCM}(\zeta^1, \zeta^2, \dots, \zeta^{\#k}) \quad (6)$$

Step 3. Calculate the multiple T^k corresponding to each expert. Then,

$$T^k = \frac{\xi}{\zeta^k}, k = 1, 2, \dots, \#k \quad (7)$$

Step 4. Calculate the proportion p_i corresponding to linguistic term s_i . Then,

$$p_i = \frac{\sum_{k=1}^{\#k} T^k * N(s_i^k)}{\#k * \xi} \quad (8)$$

where $N(s_i^k)$ represents the number of linguistic term s_i given the expert e_k . It can be proved that the sum of p_i must be equal to one. As $\sum_{i=1}^I p_i = \frac{\sum_{i=1}^I \sum_{k=1}^{\#k} T^k * N(s_i^k)}{\#k * \xi}$ and $\sum_{i=1}^I N(s_i^k) = \zeta^k$, $\sum_{i=1}^I p_i = \frac{\sum_{k=1}^{\#k} T^k * \zeta^k}{\#k * \xi}$. Further, according to Eq. (7), we have $T^k * \zeta^k = \xi$, thus $\sum_{i=1}^I p_i = \frac{\#k * \xi}{\#k * \xi} = 1$.

Based on the proposed normalization method, the following calculation process would be displayed. For Case 1, First, obtain ten HFLTSs that denote the evaluation results corresponding to each expert, that is, $H_S^{1,2,5} = \{s_0, s_1\}$, $H_S^{3,7,10} = \{s_1, s_2\}$, and $H_S^{4,6,8,9} = \{s_2\}$. Second, calculate the cardinality of H_S^k according to Eq. (5). The result is $\zeta^{1,2,3,5,7,10} = 2$ and $\zeta^{4,6,8,9} = 1$. Third, calculate the LCM of all ζ^k according to Eq. (6). The result is $\xi = 2$. Subsequently, calculate the multiple, T^k , corresponding to each expert according to Eq. (7). The result is $T^{1,2,3,5,7,10} = 1$ and $T^{4,6,8,9} = 2$. Finally, the proportion of each linguistic term could be calculated based on Eq. (8). The result is $p_0 = \frac{1 \times 1 \times 3}{10 \times 2} = 0.15$, $p_1 = \frac{1 \times 1 \times 3 + 1 \times 1 \times 3}{10 \times 2} = 0.3$, and $p_2 = \frac{10 \times 2}{1 \times 1 \times 3 + 2 \times 1 \times 4} = 0.55$. Similarly, for case 2, we have $p_0 = \frac{1 \times 1 \times 3}{8 \times 1} = 0.375$, $p_1 = \frac{1 \times 1 \times 3}{8 \times 1} = 0.375$, and $p_2 = \frac{1 \times 1 \times 2}{8 \times 1} = 0.25$. Obviously, the sum of p_i has been normalized to one. The proposed proportion

normalization method is beneficial to generate the PHFLTSS from a group of decision-makers who express their evaluation in HFLTSSs. Moreover, it can be seen that the proposed proportion normalization method that showed in a mathematical form is clearer and easier to understand than that in Ref. [14].

As PHFLTSS is a newly proposed concept, a series of novel basic operational laws, a comparison method, and aggregation operators for PHFLTSSs are proposed in this paper for making a significant improvement for the availability and efficiency of PHFLTSS. Furthermore, the cosine similarity and distance measures for PHFLTSSs from a geometric perspective to facilitate qualitative decision-making are also defined.

3. SOME NOVEL PROPOSITIONS FOR PHFLTSS

3.1. The Comparison between PHFLTSS

It is necessary to develop a comparison method for PHFLTSSs for more effective use when ranking alternatives that represented by PHFLTSSs. Not only linguistic terms but also proportional information is included in PHFLTSSs. These two aspects should be simultaneously considered when comparing two PHFLTSSs. In the previous studies of comparing HFLTSSs, Rodríguez *et al.* [1] used the interval values to rank HFLTSSs based on the concept of envelope. Zhang *et al.* [36] defined an expectation and a variance function to compare any two hesitant linguistic distributions (HLDs). Zhang *et al.* [9] proposed a comparison method for linguistic distribution assessment based on expectation value and the inaccuracy function. Wu and Xu [10] proposed an expectation and variance-based comparison method for PD-HFLTSSs (Definitions 5 and 6). All these mentioned comparison methods have a characteristic in common when dealing with linguistic terms. They all used the subscript of linguistic terms directly based on the operational laws defined in Section 2.1. However, as Gou and Xu [37] pointed out, the subscript of the result linguistic terms may exceed the bounds of predefined linguistic term sets when using the subscripts directly in the computation process. To solve this problem, Gou *et al.* [38] proposed two equivalent transformation functions to achieve the goal of transformation between HFLTSSs and HFSs.

Definition 9. [38] Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, X be a reference set, and $M = \{\mu_1, \mu_2, \dots, \mu_n\}$ be a set of membership functions. h_M is an HFS that $h_M : X \rightarrow [0, 1]$, where $h_M(x) = \bigcup_{\mu \in M} \{\mu(x)\}$, $\forall x \in X$, and $\mu(x)$ is the membership degree. Assuming that $\alpha_i \in [0, 1]$, $(i = -\tau, \dots, \tau)$ is a series of hesitant fuzzy elements of h_M . Then, the linguistic term s_i and the hesitant fuzzy element α_i could be transformed between each other with equivalent information using the following functions.

$$\begin{cases} g : [-\tau, \tau] \rightarrow [0, 1], g(s_i) = \frac{Ind(s_i) + \tau}{2\tau} = \alpha_i \\ g^{-1} : [0, 1] \rightarrow [-\tau, \tau], g^{-1}(\alpha_i) = s_{(2\alpha_i - 1)\tau} = s_i \end{cases} \quad (9)$$

where $Ind(s_i)$ denotes the subscript of linguistic term s_i , that is, $Ind(s_i) = i$.

Inspired by the above two transformation functions, the expectation function of PHFLTSSs is proposed by this research.

Definition 10. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let $P_{H_S}(\vartheta) = \left\{ (s_i, p_i) | s_i \in S, 0 \leq p_i \leq 1, \sum_{i=-\tau}^{\tau} p_i = 1 \right\}$ be a PHFLTSS. Then, the expectation value of $P_{H_S}(\vartheta)$ is

$$E(P_{H_S}(\vartheta)) = \sum_{i=-\tau}^{\tau} \alpha_i \cdot p_i \quad (10)$$

where $\alpha_i = \frac{Ind(s_i) + \tau}{2\tau}$, and $Ind(s_i)$ is a function to extract the subscript of linguistic term s_i , that is, $Ind(s_i) = i$.

When comparing two PHFLTSSs $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$, if $E(P_{H_S}^1(\vartheta)) > E(P_{H_S}^2(\vartheta))$, then $P_{H_S}^1(\vartheta) > P_{H_S}^2(\vartheta)$, where “ $>$ ” means strictly superior to; if $E(P_{H_S}^1(\vartheta)) = E(P_{H_S}^2(\vartheta))$, then these two PHFLTSSs could not be distinguished temperately. Thus, in further, the variance function of PHFLTSSs is defined as follows:

Definition 11. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let $P_{H_S}(\vartheta) = \left\{ (s_i, p_i) | s_i \in S, 0 \leq p_i \leq 1, \sum_{i=-\tau}^{\tau} p_i = 1 \right\}$ be a PHFLTSS. Then, the variance of $P_{H_S}(\vartheta)$ is

$$V(P_{H_S}(\vartheta)) = \sqrt{\sum_{i=-\tau}^{\tau} (\alpha_i - E(P_{H_S}(\vartheta)))^2 \cdot p_i} \quad (11)$$

For comparing two PHFLTSSs, $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$, under the condition of $E(P_{H_S}^1(\vartheta)) = E(P_{H_S}^2(\vartheta))$, if $V(P_{H_S}^1(\vartheta)) > V(P_{H_S}^2(\vartheta))$, then $P_{H_S}^1(\vartheta) < P_{H_S}^2(\vartheta)$, where “ $<$ ” means strictly inferior to; if $V(P_{H_S}^1(\vartheta)) = V(P_{H_S}^2(\vartheta))$, then $P_{H_S}^1(\vartheta) \sim P_{H_S}^2(\vartheta)$, where “ \sim ” means “indifferent to.” It can be seen that although the proposed comparison method has similar form with the study of Wu and Xu [10], we transformed the subscript of linguistic terms into a value between 0 to 1. It not only facilitates the calculation process but also avoids the situation where the subscript of the result linguistic terms may exceed the bounds of predefined linguistic term sets when using the subscripts directly.

3.2. Some Basic Operational Laws for PHFLTSS

Generally, the number of elements, that is, the proportional linguistic pairs, in different PHFLTSSs are different. In order to make the operation easier, it is necessary to make the elements the same. The traditional way is to add the smallest linguistic term to the set with relatively small elements until they have the same number of linguistic terms. Moreover, the added linguistic terms are endowed with the proportion of zero. However, it may be unreasonable because it could result in information distortion. As previously stated, the operation of PHFLTSSs have to consider the linguistic terms and proportional information simultaneously, while the added proportion, zero, could change the computation results. Therefore, an appropriate way for doing it is to adjust the PHFLTSSs to having the same number of elements without increasing or decreasing any elements. Wu *et al.* [39] proposed an approach

for adjusting the probabilistic linguistic terms (PLTs) of which the same set of proportion could be used, based on the idea that the linguistic terms having the same subscript can be combined or split by adjusting their probability. Considering the similarity between PHFLT and PLTs and inspired by the method for dealing with PLTs, the specific adjustment process is presented as follows:

Definition 12. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS,

$$\text{and } P_{H_S}^1(\vartheta) = \left\{ \begin{array}{l} (s_i^{1l}, p_i^{1l}) | s_i^{1l} \in S, 0 \leq p_i^{1l} \leq 1, \\ \sum_{i=-\tau}^{\tau} p_i^{1l} = 1, i = -\tau, \dots, 0, \dots, \tau, l = 1, 2, \dots, L_1 \end{array} \right\},$$

$$P_{H_S}^2(\vartheta) = \left\{ \begin{array}{l} (s_i^{2l}, p_i^{2l}) | s_i^{2l} \in S, 0 \leq p_i^{2l} \leq 1, \\ \sum_{i=-\tau}^{\tau} p_i^{2l} = 1, i = -\tau, \dots, 0, \dots, \tau, l = 1, 2, \dots, L_2 \end{array} \right\} \text{ be}$$

two different PHFLTSS. Assuming that the adjusted proportion vector of $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$ are the same as $P = (p_1^*, p_2^*, \dots, p_K^*)^T$. Then, the adjusted PHFLTSS could be expressed as $\tilde{P}_{H_S}^1(\vartheta) =$

$$\left\{ \begin{array}{l} (s_i^{1k}, p_k^*) | s_i^{1k} \in S, 0 \leq p_k^* \leq 1, \\ \sum_{k=1}^K p_k^* = 1, i = -\tau, \dots, 0, \dots, \tau \end{array} \right\} \text{ and}$$

$$\tilde{P}_{H_S}^2(\vartheta) = \left\{ \begin{array}{l} (s_i^{2k}, p_k^*) | s_i^{2k} \in S, 0 \leq p_k^* \leq 1, \\ \sum_{k=1}^K p_k^* = 1, i = -\tau, \dots, 0, \dots, \tau \end{array} \right\}, \text{ in which}$$

- $p_1^* := \min\{p^{11}, p^{21}\};$
- if $p_1^* = p^{11}$, then $p_2^* := \min\{p^{12}, p^{21} - p_1^*\}$
- or if $p_1^* = p^{21}$, then $p_2^* := \min\{p^{22}, p^{11} - p_1^*\}$
- if $p_1^* = p^{11}$ and $p_2^* = p^{12}$, then $p_3^* := \min\{p^{13}, p^{21} - (p_1^* + p_2^*)\}$
- or if $p_1^* = p^{11}$ and $p_2^* = p^{21} - p_1^*$, then $p_3^* := \min\{p^{12} - p_2^*, p^{22}\}$
- or if $p_1^* = p^{21}$ and $p_2^* = p^{22}$, then $p_3^* := \min\{p^{23}, p^{11} - (p_1^* + p_2^*)\}$
- or if $p_1^* = p^{21}$ and $p_2^* = p^{11} - p_1^*$, then $p_3^* := \min\{p^{22} - p_2^*, p^{12}, \dots\}$
- $p_k^* = \min\{p^{1L_1}, p^{2L_2}\}$

As the adjustment is based on the idea that the linguistic terms which have the same subscript can be integrated or split by adjusting their proportions, the linguistic terms, as well as their corresponding total proportions, are not changed in the adjusted PHFLTSS.

Any two PHFLTSS with different number of proportional linguistic pairs could be adjusted to have the same number of proportional linguistic pairs by using the above-mentioned adjustment method. Besides, both of the adjusted PHFLTSS are sharing the same proportional vector. Therefore, the following basic operational laws for PHFLTSS based on Definitions 9 and 12 are proposed.

Definition 13. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS,

$$P_{H_S}^1(\vartheta) = \left\{ \begin{array}{l} (s_i^{1l}, p_i^{1l}) | s_i^{1l} \in S, 0 \leq p_i^{1l} \leq 1, \\ \sum_{i=-\tau}^{\tau} p_i^{1l} = 1, i = -\tau, \dots, 0, \dots, \tau, l = 1, 2, \dots, L_1 \end{array} \right\},$$

$$P_{H_S}^2(\vartheta) = \left\{ \begin{array}{l} (s_i^{2l}, p_i^{2l}) | s_i^{2l} \in S, 0 \leq p_i^{2l} \leq 1, \\ \sum_{i=-\tau}^{\tau} p_i^{2l} = 1, i = -\tau, \dots, 0, \dots, \tau, l = 1, 2, \dots, L_2 \end{array} \right\}$$

be two different PHFLTSS, and the adjusted PHFLTSS corresponding to $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$ are $\tilde{P}_{H_S}^1(\vartheta) =$

$$\left\{ \begin{array}{l} (s_i^{1k}, p_k^*) | s_i^{1k} \in S, 0 \leq p_k^* \leq 1, \\ \sum_{k=1}^K p_k^* = 1, i = -\tau, \dots, 0, \dots, \tau \end{array} \right\} \text{ and } \tilde{P}_{H_S}^2(\vartheta) =$$

$$\left\{ \begin{array}{l} (s_i^{2k}, p_k^*) | s_i^{2k} \in S, 0 \leq p_k^* \leq 1, \\ \sum_{k=1}^K p_k^* = 1, i = -\tau, \dots, 0, \dots, \tau \end{array} \right\}. \lambda \text{ is a positive real number.}$$

Then,

1. $P_{H_S}^1(\vartheta) \oplus P_{H_S}^2(\vartheta) =$
 $\left\{ \begin{array}{l} [g^{-1}(g(s_i^{1k}) + g(s_i^{2k}) - g(s_i^{1k})g(s_i^{2k})), p_k^*] | s_i^{1k} \in P_{H_S}^1, \\ s_i^{2k} \in P_{H_S}^2, i = -\tau, \dots, 0, \dots, \tau; k = 1, 2, \dots, K \end{array} \right\}$
2. $P_{H_S}^1(\vartheta) \otimes P_{H_S}^2(\vartheta) =$
 $\left\{ \begin{array}{l} [g^{-1}(g(s_i^{1k}) \cdot g(s_i^{2k})), p_k^*] | s_i^{1k} \in P_{H_S}^1, s_i^{2k} \in P_{H_S}^2, \\ i = -\tau, \dots, 0, \dots, \tau; k = 1, 2, \dots, K \end{array} \right\}$
3. $\lambda P_{H_S}^1(\vartheta) =$
 $\left\{ \begin{array}{l} [g^{-1}(1 - (1 - g(s_i^{1k}))^\lambda), p_k^*] | s_i^{1k} \in P_{H_S}^1, \\ i = -\tau, \dots, 0, \dots, \tau; k = 1, 2, \dots, K \end{array} \right\}$
4. $(P_{H_S}^1(\vartheta))^\lambda =$
 $\left\{ \begin{array}{l} [g^{-1}(g(s_i^{1k}))^\lambda, p_k^*] | s_i^{1k} \in P_{H_S}^1, i = -\tau, \dots, 0, \dots, \tau; \\ k = 1, 2, \dots, K \end{array} \right\}$

As the proposed operational laws are based on the transformation function g and g^{-1} , which are only related to the linguistic terms included in S , the closure of the operational laws is satisfied.

Example 1. Let $S = \{s_i | i = -3, \dots, 0, \dots, 3\}$ be an LTS, $P_{H_S}^1(\vartheta) = \{(s_{-3}, 0.2), (s_{-2}, 0.3), (s_{-1}, 0.5)\}$ and $P_{H_S}^2(\vartheta) = \{(s_0, 0.4), (s_1, 0.6)\}$ be two different PHFLTSS, and $\lambda = 2$. It is necessary to first adjust $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$ to having the same number of proportional linguistic pairs. By using the above-mentioned adjustment method, we get $\tilde{P}_{H_S}^1(\vartheta) = \{(s_{-3}, 0.2), (s_{-2}, 0.2), (s_{-2}, 0.1), (s_{-1}, 0.5)\}$ and $\tilde{P}_{H_S}^2(\vartheta) = \{(s_0, 0.2), (s_0, 0.2), (s_1, 0.1), (s_1, 0.5)\}$. Then,

1. $P_{H_S}^1(\vartheta) \oplus P_{H_S}^2(\vartheta)$
 $= \left\{ \begin{array}{l} \left(g^{-1}\left(\frac{1}{2}\right), 0.2\right), \left(g^{-1}\left(\frac{7}{12}\right), 0.2\right), \left(g^{-1}\left(\frac{13}{18}\right), 0.1\right), \\ \left(g^{-1}\left(\frac{7}{9}\right), 0.5\right) \end{array} \right\}$
 $= \{(s_0, 0.2), (s_{0.17}, 0.2), (s_{0.44}, 0.1), (s_{0.56}, 0.5)\}$
2. $P_{H_S}^1(\vartheta) \otimes P_{H_S}^2(\vartheta)$
 $= \left\{ \begin{array}{l} \left(g^{-1}(0), 0.2\right), \left(g^{-1}\left(\frac{1}{12}\right), 0.2\right), \left(g^{-1}\left(\frac{1}{9}\right), 0.1\right), \\ \left(g^{-1}\left(\frac{2}{9}\right), 0.5\right) \end{array} \right\}$
 $= \{(s_{-1}, 0.2), (s_{-0.83}, 0.2), (s_{-0.78}, 0.1), (s_{-0.56}, 0.5)\}$

$$\begin{aligned}
3. \quad & 2P_{H_S}^1(\vartheta) \\
&= \left\{ \left(g^{-1}(0), 0.2 \right), \left(g^{-1}(0.31), 0.2 \right), \right. \\
&\quad \left. \left(g^{-1}(0.31), 0.1 \right), \left(g^{-1}(0.56), 0.5 \right) \right\} \\
&= \{(s_{-1}, 0.2), (s_{-0.38}, 0.2), (s_{-0.38}, 0.1), (s_{0.12}, 0.5)\} \\
&= \{(s_{-1}, 0.2), (s_{-0.38}, 0.3), (s_{0.12}, 0.5)\} \\
4. \quad & \left(P_{H_S}^1(\vartheta) \right)^2 \\
&= \left\{ \left(g^{-1}(0), 0.2 \right), \left(g^{-1}\left(\frac{1}{36}\right), 0.2 \right), \right. \\
&\quad \left. \left(g^{-1}\left(\frac{1}{36}\right), 0.1 \right), \left(g^{-1}\left(\frac{1}{9}\right), 0.5 \right) \right\} \\
&= \{(s_{-1}, 0.2), (s_{-0.94}, 0.3), (s_{-0.78}, 0.5)\}
\end{aligned}$$

Theorem 2. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$ be two different PHFLTSS, and the adjusted PHFLTSS corresponding to $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$ are $\tilde{P}_{H_S}^1(\vartheta)$ and $\tilde{P}_{H_S}^2(\vartheta)$ as defined in Definition 13. λ, λ_1 , and λ_2 be three positive real numbers. Then,

$$\begin{aligned}
1. \quad & P_{H_S}^1(\vartheta) \oplus P_{H_S}^2(\vartheta) = P_{H_S}^2(\vartheta) \oplus P_{H_S}^1(\vartheta) \\
2. \quad & P_{H_S}^1(\vartheta) \otimes P_{H_S}^2(\vartheta) = P_{H_S}^2(\vartheta) \otimes P_{H_S}^1(\vartheta) \\
3. \quad & \lambda \left(P_{H_S}^1(\vartheta) \oplus P_{H_S}^2(\vartheta) \right) = \lambda P_{H_S}^1(\vartheta) \oplus \lambda P_{H_S}^2(\vartheta) \\
4. \quad & \left(P_{H_S}^1(\vartheta) \otimes P_{H_S}^2(\vartheta) \right)^\lambda = \left(P_{H_S}^1(\vartheta) \right)^\lambda \otimes \left(P_{H_S}^2(\vartheta) \right)^\lambda \\
5. \quad & \lambda_1 P_{H_S}^1(\vartheta) \oplus \lambda_2 P_{H_S}^1(\vartheta) = (\lambda_1 + \lambda_2) P_{H_S}^1(\vartheta) \\
6. \quad & \left(P_{H_S}^1(\vartheta) \right)^{\lambda_1} \otimes \left(P_{H_S}^1(\vartheta) \right)^{\lambda_2} = \left(P_{H_S}^1(\vartheta) \right)^{\lambda_1 + \lambda_2}
\end{aligned}$$

The proof for Theorem 2 can refer to Appendix A

3.3. Two Aggregation Operators for PHFLTSS

Appropriate aggregation operators are beneficial to MAGDM. For better utilization of PHFLTSSs in constructing decision-making approaches, the following two aggregation operators based on the defined operational laws are proposed.

Definition 14. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let $P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta), \dots, P_{H_S}^n(\vartheta)$ be n PHFLTSSs. Let $\mathbf{W} = (w_1, w_2, \dots, w_n)^T$ be the corresponding weighting vector, which satisfies the conditions of $w_j \geq 0, (j = 1, 2, \dots, n)$ and $\sum_{j=1}^n w_j = 1$, of $P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta), \dots, P_{H_S}^n(\vartheta)$. Then, the proportional hesitant fuzzy linguistic weighted averaging (PHFLWA) operator could be defined as follows:

$$\begin{aligned}
& \text{PHFLWA} \left(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta), \dots, P_{H_S}^n(\vartheta) \right) \\
&= \left\{ \left[g^{-1} \left(1 - \left(1 - g(s_i^1) \right)^{w_1} \right), p_i^1 \right] \right\} \oplus \\
&\quad \left\{ \left[g^{-1} \left(1 - \left(1 - g(s_i^2) \right)^{w_2} \right), p_i^2 \right] \right\} \oplus \\
&\quad \dots \oplus \left\{ \left[g^{-1} \left(1 - \left(1 - g(s_i^n) \right)^{w_n} \right), p_i^n \right] \right\}
\end{aligned}$$

Example 2. Let $S = \{s_i | i = -3, \dots, 0, \dots, 3\}$ be an LTS, and let $P_{H_S}^1(\vartheta) = \{(s_0, 0.7), (s_1, 0.3)\}$

$$P_{H_S}^2(\vartheta) = \{(s_{-3}, 0.5), (s_{-2}, 0.3), (s_{-1}, 0.2)\}$$

$P_{H_S}^3(\vartheta) = \{(s_2, 0.4), (s_3, 0.6)\}$ be three different PHFLTSSs accompanied with a corresponding weighting vector $\mathbf{W} = (0.4, 0.2, 0.4)^T$. Then, based on Definition 14, the following is obtained:

$$\begin{aligned}
& \text{PHFLWA} \left(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta) \right) \\
&= 0.4P_{H_S}^1(\vartheta) \oplus 0.2P_{H_S}^2(\vartheta) \oplus 0.4P_{H_S}^3(\vartheta) \\
&= \left\{ \left(g^{-1}(0.24), 0.5 \right), \left(g^{-1}(0.27), 0.2 \right), \right. \\
&\quad \left. \left(g^{-1}(0.49), 0.1 \right), \left(g^{-1}(0.51), 0.2 \right) \right\} \\
&\oplus \left\{ \left(g^{-1}(0.51), 0.4 \right), \left(g^{-1}(1), 0.6 \right) \right\} \\
&= \left\{ \left(g^{-1}(0.63), 0.4 \right), \left(g^{-1}(1), 0.6 \right) \right\} = \{(s_{0.78}, 0.4), (s_3, 0.6)\}
\end{aligned}$$

Definition 15. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let $P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta), \dots, P_{H_S}^n(\vartheta)$ be n PHFLTSSs. The proportional hesitant fuzzy linguistic ordered weighted averaging (PHFLOWA) operator is defined as follows:

$$\begin{aligned}
& \text{PHFLOWA} \left(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta), \dots, P_{H_S}^n(\vartheta) \right) \\
&= \sum_{k=1}^n w_k P_{H_S}^{\sigma(k)}(\vartheta) \\
&= w_1 P_{H_S}^{\sigma(1)}(\vartheta) \oplus w_2 P_{H_S}^{\sigma(2)}(\vartheta) \oplus \dots \oplus w_n P_{H_S}^{\sigma(n)}(\vartheta)
\end{aligned} \tag{12}$$

where $\mathbf{W} = (w_1, w_2, \dots, w_n)^T$ is a corresponding weighting vector to the operator such that $w_k \geq 0, (k = 1, 2, \dots, n)$ and $\sum_{k=1}^n w_k = 1$; $(P_{H_S}^{\sigma(1)}, P_{H_S}^{\sigma(2)}, \dots, P_{H_S}^{\sigma(n)})$ is a permutation of $(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta), \dots, P_{H_S}^n(\vartheta))$ with $P_{H_S}^{\sigma(i)} \geq P_{H_S}^{\sigma(j)}$ for all $i \geq j$. To determine the weighting vector, Chen *et al.* [40] proposed an alternative method. It can be easily demonstrated that the proposed two aggregation operators satisfy three basic properties (i.e., boundary, monotonicity, and commutativity).

3.4. Cosine Similarity and Distance Measures for PHFLTSS

Cosine similarity, from the geometric perspective, is defined as the measure of the difference between two individuals using the cosine value of the angle between two non-zero vectors. Compared to traditional similarity and distance measures that defined from the algebraic perspective, cosine similarity pays more attention on the difference of the direction between two vectors, rather than distance or length. The cosine similarity and distance are more commonly used to distinguish the difference from the direction, rather than the absolute numerical value. Therefore, it uses the user's qualitative evaluation of the content to distinguish the similarity and the difference. Additionally, the cosine similarity measure is not affected by the indicator scale, therefore, it could effectively overcome the problem of non-uniform metrics of the users; in particular when the score trend of two users is the same but the numerical values are very different, the cosine similarity measure would more likely

provide a better solution. For example, when two users provide the vector (3, 3) and (5, 5) respectively, the solution that given by algebraic distance is not so reasonable as the cosine similarity because they both carry the same cognition. The definition of cosine similarity is initially represented by the following.

Definition 16. [41] Let $A = (x_1, x_2, \dots, x_n)$ and $B = (y_1, y_2, \dots, y_n)$ be two vectors of attributes, the cosine similarity $\cos(\theta)$ is expressed as below, using a dot product and magnitude:

$$\cos(\theta) = \frac{A \cdot B}{\|A\| \|B\|} = \frac{\sum_{i=1}^n x_i y_i}{\sqrt{\sum_{i=1}^n x_i^2} \sqrt{\sum_{i=1}^n y_i^2}} \quad (13)$$

Due to the superiority and practicability of cosine similarity, it has been extended to fuzzy sets [42,43], intuitionistic fuzzy sets [44], and HFLTSS [44] in terms of theory. Accordingly, the cosine similarity and its extension have been widely applied in the field of text and pictures similarity computation, medical diagnosis, anomaly detection in web documents, and production prediction in petrochemical industries in terms of application. Inspired by the above ideas, the cosine similarity measure for PHFLTSSs is proposed as follows:

Definition 17. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, and let $P_{H_s}^1(\theta), P_{H_s}^2(\theta)$ be two PHFLTSSs, and their adjusted forms are $\tilde{P}_{H_s}^1(\theta)$ and $\tilde{P}_{H_s}^2(\theta)$ as stated in Definition 12. The definition of the cosine similarity measure for PHFLTSSs could be put forward as follows:

$$\begin{aligned} \rho(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) &= \frac{1}{2} \left\{ \frac{\frac{1}{K} \sum_{k=1}^K [(\alpha_i^{1k} \cdot p_k^*) \cdot (\alpha_i^{2k} \cdot p_k^*)]}{\sqrt{\frac{1}{K} \sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2} \cdot \sqrt{\frac{1}{K} \sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2}} \right. \\ &\quad \left. + \frac{\min \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)}{\max \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)} \right\} \\ &= \frac{1}{2} \left\{ \frac{\sum_{k=1}^K [(\alpha_i^{1k} \cdot p_k^*) \cdot (\alpha_i^{2k} \cdot p_k^*)]}{\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2} \cdot \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2}} \right. \\ &\quad \left. + \frac{\min \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)}{\max \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)} \right\} \end{aligned} \quad (14)$$

Especially, we adopt the convention $\frac{0}{0} = 1$ considering the practical situation, where $P_{H_s}^1 = P_{H_s}^2 = \{(s_{-\tau}, 1)\}$, the cosine similarity between $P_{H_s}^1$ and $P_{H_s}^2$ should be equal to 1.

It is obvious that the proposed cosine similarity for PHFLTSSs satisfies the fundamental axioms given by Liao et al. [45], that is,

1. $0 \leq \rho(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) \leq 1$
2. $\rho(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) = 1$ if and only if $P_{H_s}^1(\theta) = P_{H_s}^2(\theta)$
3. $\rho(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) = \rho(P_{H_s}^2(\theta), P_{H_s}^1(\theta))$

The proof can refer to Appendix B.

With reference to the relationship between distance measures and similarity measures proposed by Liao et al. [45], the cosine distance measure for PHFLTSSs therefore could be obtained accordingly:

$$\begin{aligned} d(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) &= 1 - \rho(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) \\ &= 1 - \frac{1}{2} \left\{ \frac{\sum_{k=1}^K [(\alpha_i^{1k} \cdot p_k^*) \cdot (\alpha_i^{2k} \cdot p_k^*)]}{\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2} \cdot \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2}} \right. \\ &\quad \left. + \frac{\min \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)}{\max \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)} \right\} \end{aligned} \quad (15)$$

In consistent with the proposed cosine similarity, we also adopt the convention $\frac{0}{0} = 1$.

The cosine distance measure obviously satisfies the axiom of distance measure, that is,

1. $0 \leq d(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) \leq 1$
2. $d(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) = 0$ if and only if $P_{H_s}^1(\theta) = P_{H_s}^2(\theta)$
3. $d(P_{H_s}^1(\theta), P_{H_s}^2(\theta)) = d(P_{H_s}^2(\theta), P_{H_s}^1(\theta))$

Based on the relationship between cosine distance and cosine similarity, it is obvious that the cosine distance exhibits the three axioms, too. However, the cosine distance measure is not a proper distance metric because it does not satisfy the property of triangle inequality and it violates the coincidence axiom. In order to repair the triangle inequality property without altering the order, it is necessary to transform into angular distance. That is, $\text{angular distance} = [2 \cdot \cos^{-1}(\text{cosine similarity})] / \pi$. Nevertheless, it the users only focused on the relative ordering of similarity or distance within a set of vectors, then which function to use is unimportant since the priority will not be affected by the function.

4. COMPREHENSIVE WEIGHTING APPROACH UNDER PHFL ENVIRONMENT

In an MAGDM problem, reasonable determination for the weights of experts and attributes is an important issue as it would influence the accuracy and reliability of decision-making. In regard to this importance, a weighting approach for determining the comprehensive weights of experts and attributes in MAGDM with PHFL information is proposed. It is a comprehensive weighting approach that would simultaneously consider the subjective weights and the objective weights.

4.1. Problem Description

In a fuzzy linguistic MAGDM problem, the experts set is $E = (e_1, e_2, \dots, e_T)$, where T is the number of experts, and the subjective weights vector, obtained by the AHP method, corresponding

to the experts is $\mathbf{W}^S = (w_1^S, w_2^S, \dots, w_T^S)$, such that $0 \leq w_t^S \leq 1$, $\sum_{t=1}^T w_t^S = 1$. The alternatives set is $\mathbf{P} = (p_1, p_2, \dots, p_M)$, where M is the number of alternatives, the attributes set is $\mathbf{A} = \{a_1, a_2, \dots, a_J\}$, and its subjective weights vector, determined by AHP method, is $\psi^S = (\varphi_1^S, \varphi_2^S, \dots, \varphi_J^S)$, such that $0 \leq \varphi_j^S \leq 1$, $\sum_{j=1}^J \varphi_j^S = 1$. The initial evaluation matrix of alternative p_m with aspect to attribute a_j given by expert e_t is denoted as $\mathbf{R}^t = (r_{mj}^t)_{M \times J}$, where r_{mj}^t is an HFLTS, and $t = 1, 2, \dots, T$.

4.2. Experts' Objective Weights Determination Using Cosine Similarity for PHFLTSS

The individual evaluation results have to be similar to those of the group evaluation results for confirming the consistency. The smaller the similarity, the bigger the difference. Therefore, smaller weights should be assigned for those experts whose evaluation results are far from the group evaluation results. Based on this idea, a weighting approach, calculating the similarity between individuals and group according to the proposed cosine similarity measure for PHFLTSS, for determining the objective weights of experts is proposed.

Assuming that the evaluation results of M alternatives given by e_t are represented by $\mathbf{Y}^t = (y_1^t, y_2^t, \dots, y_M^t)^T$, where $y_m^t = \sum_{j=1}^J r_{mj}^t \varphi_j^S$ is a PHFLTSS. The evaluation results of the group are expressed as $\mathbf{X} = (x_1, x_2, \dots, x_M)^T$, where $x_m = \sum_{j=1}^J \sum_{t=1}^T r_{mj}^t w_t^S \varphi_j^S$ is also a PHFLTSS. Then, based on the proposed cosine similarity measure for PHFLTSS, the similarity between e_t and the group could be obtained as follows:

$$\begin{aligned} & \rho(e_t, G) \\ &= \frac{\sum_{m=1}^M \left\{ \sum_{k=1}^K \left[\left(\alpha_i^{t_m k} \cdot p_k^{(t, G)_m} \right) \cdot \left(\alpha_i^{(t, G)_m k} \cdot p_k^{(t, G)_m} \right) \right] \right\}}{\left\{ \sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{t_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]} \right\} * \left\{ \sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{(t, G)_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]} \right\}} \\ &= \frac{1}{2} \left\langle \min \left\{ \frac{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{t_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}}{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{(t, G)_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}}, \frac{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{(t, G)_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}}{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{t_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}} \right\}, \right. \\ & \quad \left. \max \left\{ \frac{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{t_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}}{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{(t, G)_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}}, \frac{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{(t, G)_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}}{\sqrt{\sum_{m=1}^M \left[\sum_{k=1}^K \left(\alpha_i^{t_m k} \cdot p_k^{(t, G)_m} \right)^2 \right]}} \right\} \right\rangle \end{aligned} \quad (16)$$

where $\left(\alpha_i^{t_m k} \cdot p_k^{(t, G)_m} \right)$ is the proportional linguistic pairs belonging to the adjusted PHFLTSS of y_m^t , and $\left(\alpha_i^{(t, G)_m k} \cdot p_k^{(t, G)_m} \right)$ is the proportional linguistic pairs belonging to the adjusted PHFLTSS of x_m corresponding to e^t .

As previously stated, as experts with greater similarity would make more reliable evaluation, so larger weights should be assigned. The normalized similarity could be recognized as the objective weights of experts. Then,

$$w_t^O = \frac{\rho(e_t, G)}{\sum_{t=1}^T \rho(e_t, G)} \quad (17)$$

Based on the subjective weights obtained by AHP and the objective weights obtained by the similarity measure, we could obtain the comprehensive weights of experts, using a simple linear weighting method.

$$w_t = \alpha w_t^S + (1 - \alpha) w_t^O \quad (18)$$

where α is a coefficient used to represent the preference degree to subjective weights.

4.3. Attributes' Objective Weights Determination Based on Entropy Measure for PHFLTSS

Similar to the weights of experts, the weights of attributes would also impose a significant influence on the evaluation results of MAGDM problems. The method that widely used for determining the objective weights of attributes is the entropy method. In the following, an entropy measure for PHFLTSS that used to determine the objective weights of attributes is proposed. It is commonly believed that the attributes with smaller entropy should be assigned with greater weights. Liu *et al.* [46] proposed fuzzy entropy, hesitant entropy, and total entropy for PLTSS. As a result, a total of 144 different entropy measures were obtained from the combinations made between fuzzy entropy and hesitant entropy. Motivated by these ideas, an entropy measure for PHFLTSS is proposed as follows:

Definition 18. Let $S = \{s_i | i = -\tau, \dots, 0, \dots, \tau\}$ be an LTS, $P_{H_S}(\vartheta) = \{(s_i, p_i) | s_i \in S, 0 \leq p_i \leq 1, \sum_{i=-\tau}^{\tau} p_i = 1\}$ be a PHFLTSS, and let $\alpha_i = \frac{Ind(s_i) + \tau}{2\tau}$. Then, the entropy measure for PHFLTSS is defined as follows:

$$\begin{aligned} & E(P_{H_S}(\vartheta)) \\ &= -\frac{1}{\ln 2} \sum_{i=-\tau}^{\tau} p_i [\alpha_i \ln \alpha_i + (1 - \alpha_i) \ln (1 - \alpha_i)] \\ & \quad + \sum_{i=-\tau}^{\tau} \sum_{j=i+1}^{\tau} 4p_i p_j \frac{l}{\ln 2} * \ln (1 + |\alpha_i - \alpha_j|) \\ & \quad + \left\{ \frac{1}{\ln 2} \sum_{i=-\tau}^{\tau} p_i [\alpha_i \ln \alpha_i + (1 - \alpha_i) \ln (1 - \alpha_i)] * \left[\sum_{i=-\tau}^{\tau} \sum_{j=i+1}^{\tau} 4p_i p_j \frac{l}{\ln 2} * \ln (1 + |\alpha_i - \alpha_j|) \right] \right\} \end{aligned} \quad (19)$$

To obtain the objective weights of attributes using the above-proposed entropy measure method, it is necessary to first calculate the weighted evaluation matrix of attributes, $Q = (q_{mj})_{M \times J}$, by integrating the w_t^O with r_{mj}^t , where $q_{mj} = \sum_{t=1}^T r_{mj}^t w_t^O$ is a PHFLTS.

Then, compute the average entropy of each attribute under all alternatives as follows:

$$E(a_j) = \frac{1}{M} \sum_{m=1}^M E(q_{mj}) \quad (20)$$

Finally, calculate the objective weights of attributes using the following formula.

$$\varphi_j^O = \frac{E(a_j)}{J - \sum_{j=1}^J E(a_j)}, j = 1, 2, \dots, J \quad (21)$$

Based on the subjective weights obtained by AHP and the objective weights obtained by the entropy measure, we could obtain the comprehensive weights of attributes using a simple linear weighting method as follows:

$$\varphi_j = \beta \varphi_j^S + (1 - \beta) \varphi_j^O \quad (22)$$

where β is a coefficient representing the degree of preference to subjective weights.

The comprehensive weights of experts and attributes that have been obtained is going to be used to obtain more reliable results in the subsequent decision-making process. The detailed process of the proposed comprehensive weighting model could be expressed as the following algorithm.

4.4. Algorithm to Obtain the Comprehensive Weights of Experts and Attributes

Step 1. Determine the subjective weights of experts and attributes by AHP method, and denote them as W^S and ψ^S , respectively.

Step 2. Based on the W^S , ψ^S , and the evaluation matrix, $R^t = (r_{mj}^t)_{M \times J}$, of alternatives with respect to all attributes given by expert e_t , calculate the individual evaluation results Y^t and group evaluation results X .

Step 3. Determine the objective weights, W^O , of experts based on the similarity measurement between expert e_t and the group.

Step 4. Calculate the comprehensive weights, W , of experts by integrating the W^S with W^O using a simple linear weighting method.

Step 5. Re-generate the group evaluation matrix of alternatives under all attributes using the comprehensive weights, W , of experts.

Step 6. Determine the objective weights, ψ^O , of attributes using the entropy measure for PHFLTSs.

Step 7. Calculate the comprehensive weights, ψ , of experts by integrating the ψ^S with ψ^O using a simple linear weighting method.

5. TWO MAGDM METHODS UNDER PHFL ENVIRONMENT

In the following, two MAGDM methods under the PHFL environment are going to be proposed. The description of the decision-making problem is the same as the definition in Section 4.1.

5.1. PHFL Aggregation Operator-Based MAGDM Method

The specific process of the proposed MAGDM method based on the proposed PHFLWA operator is described as follows:

Step 1. Define the LTS and the specific meaning of each linguistic term used in the evaluation process. This step determined what linguistic terms the experts could use to provide their opinions on the alternatives with respect to the attributes based on their professional knowledge and social experience.

Step 2. Determine the subjective weights of experts and attributes using the AHP method.

Step 3. Generate the evaluation information matrix on each alternative with respect to each attribute given by each expert.

Step 4. Generate the group evaluation matrix of each alternative under each attribute, and, calculate the proportional information of each linguistic term in the group evaluation matrix using statistical analysis based on the subjective weights of experts and attributes.

Step 5. Obtain the individual evaluation results of each expert as well as the integrated group evaluation results of each alternative based on the single evaluation matrix provided by each expert.

Step 6. Determine the comprehensive weights of experts and attributes based on the proposed method in Section 4.2 and Section 4.3.

Step 6.1. Determine the objective weights of experts based on cosine similarity measure according to Eqs. (16) and (17).

Step 6.2. Determine the comprehensive weights of experts by integrating the subjective weights with the objective weights according to Eq. (18).

Step 6.3. Determine the objective weights of attributes based on the entropy measure according to Eqs. (20) and (21) with updated experts' comprehensive weights.

Step 6.4. Determine the comprehensive weights of attributes by combining the subjective weight with the objective weights according to Eq. (22).

Step 7. Re-generate the group proportional hesitant fuzzy linguistic evaluation matrix based on the obtained comprehensive weights of experts and attributes using the proposed operations for PHFLTSs in Section 3.2 and Section 3.3.

Based on the determined comprehensive weights of experts w_t and attributes φ_j as well as the initial evaluation information matrix $R^t = (r_{mj}^t)_{M \times J}$ given by each expert e^t , compute the group evaluation matrix $\tilde{R} = (\tilde{r}_{mj})_{M \times J}$ by integrating r_{mj}^t , w_t , and φ_j . In particular, $\tilde{r}_{mj} = \sum_{t=1}^T r_{mj}^t \cdot w_t \cdot \varphi_j$ is a PHFLTS.

Step 8. Determine the ranking of all alternatives.

Based on the addition operational law of PHFLTSS proposed in Definition 13, the final score of each alternative P_m could be calculated according to the formula $P_{H_s}^m = \sum_{j=1}^J \tilde{r}_{mj}$. Then, the comparison method proposed in Section 3.1 is used to rank all alternatives.

5.2. Extended VIKOR Method with PHFL Information

As mentioned in the introduction of this paper, VIKOR is an efficient and widely used method for ranking a set of alternatives, and many extensions of it have been studied. However, there is still no research conducted on VIKOR with PHFL information. In view of this, an extended version of VIKOR, which is denoted as PHFL-VIKOR, under PHFL environment is proposed. The detail process is depicted as follows:

Step1 ~ Step 7. These steps are the same as Step 1 to Step 7 in Method 1.

Step 8. Determine the positive value, P_j^+ , and the negative value, N_j^- , of each attribute under all alternatives.

$$P_j^+ = \max\{\tilde{r}_{mj} | m = 1, 2, \dots, M\} \quad (23)$$

$$N_j^- = \min\{\tilde{r}_{mj} | m = 1, 2, \dots, M\} \quad (24)$$

Particularly, when comparing \tilde{r}_{mj} , Eqs. (10) and (11) are used.

Step 9. Calculate the group utility value GU_m and individual regret value IR_m of each alternative P_m .

$$GU_m = \sum_{j=1}^J \varphi_j \cdot \frac{d(P_j^+, \tilde{r}_{mj})}{d(P_j^+ - N_j^-)} \quad (25)$$

$$IR_m = \max_j \left\{ \varphi_j \cdot \frac{d(P_j^+, \tilde{r}_{mj})}{d(P_j^+ - N_j^-)} \right\} \quad (26)$$

Particularly, when calculating $d(P_j^+, \tilde{r}_{mj})$ and $d(P_j^+ - N_j^-)$, Eqs. (14) and (15) are used, that is, we introduce the proposed cosine distance measure into the VIKOR method.

Step 10. Calculate the comprehensive evaluation value Q_m of each alternative. Where

$$Q_m = \delta \frac{(GU_m - GU^-)}{(GU^+ - GU^-)} + (1 - \delta) \frac{(IR_m - IR^-)}{(IR^+ - IR^-)} \quad (27)$$

In Eq. (27), δ is a predefined coefficient for expressing the subjective preference of DMs when making the final decision. Specifically, $\delta > 0.5$ indicates that the final decision-making would be made based on the rule of maximizing the group utility, while $\delta < 0.5$ indicates that the final decision-making would be made on the basis of minimizing the individual regret, and $\delta = 0.5$ indicates that the decision-making strategy locates on a balanced way that considers the group utility and individuals regret equally. In addition,

$$GU^+ = \max_m \{GU_m\}, GU^- = \min_m \{GU_m\}, IR^+ = \max_m \{IR_m\}, \text{ and } IR^- = \min_m \{IR_m\}.$$

Step 11. Generate three ranking lists of alternatives according to the value of Q_m , GU_m , and IR_m from small to large. The smaller the value, the better the alternative.

Step 12. Determine the compromise solution(s). The compromise solution(s) can be determined according to the following two situations.

On the one hand, the alternative $A^{(1)}$, representing the alternative with the minimal value of Q_m , is the optimal compromise solution if it satisfies the following two conditions:

Condition 1 (acceptable advantage): $Q(A^{(2)}) - Q(A^{(1)}) \geq 1/(M - 1)$, where $Q(A^{(2)})$ is the alternative that follows $A^{(1)}$.

Condition 2 (acceptable stability in the process of decision-making): the alternative $A^{(1)}$ is still the best one when ranking according to GU_m and IR_m .

On the other hand, if one of the above conditions is not fulfilled, then a group of compromise solutions are obtained in two different manners.

Manner 1: both the alternatives $A^{(1)}$ and $A^{(2)}$ are compromise solutions if only Condition 2 is not fulfilled.

Manner 2: all of the alternatives $A^{(1)}, A^{(2)}, \dots, A^{(n)}$ are compromise solutions if Condition 1 is not fulfilled, where $A^{(n)}$ is derived according to the relation $Q(A^{(n)}) - Q(A^{(1)}) < 1/(M - 1)$ for the maximum n .

Figure 1 shows the three-phased schematic and the detailed steps of the proposed two MAGDM methods under the PHFL information environment.

6. NUMERICAL EXAMPLE

A practical decision-making problem adapted from Parreiras *et al.* [47] is used to demonstrate the applicability and effectiveness of the two proposed MAGDM methods. The problem is related to making plans for the development of large-scale projects (strategy initiatives) for the next five years by the company's board of directors composing of five members (i.e., e_i , $i = 1, 2, 3, 4, 5$). In the example, three alternative projects x_i ($i = 1, 2, 3$) along with four attributes a_j ($j = 1, 2, 3, 4$): financial perspective (a_1), the customer satisfaction (a_2), internal business process perspective (a_3), and learning and growth perspective (a_4), are considered. For the convenience of expressing the evaluation, the experts should use either individual linguistic term or comparative linguistic expressions which could then be transformed into HFLTSS [48] to provide their judgments. After organized the judgments, the two proposed novel MAGDM methods would be used to deal with the problem.

6.1. PHFLWA Aggregation Operator-Based MAGDM Method

Step 1. Define the LTS and the specific meaning of each linguistic term used in the decision-making process.

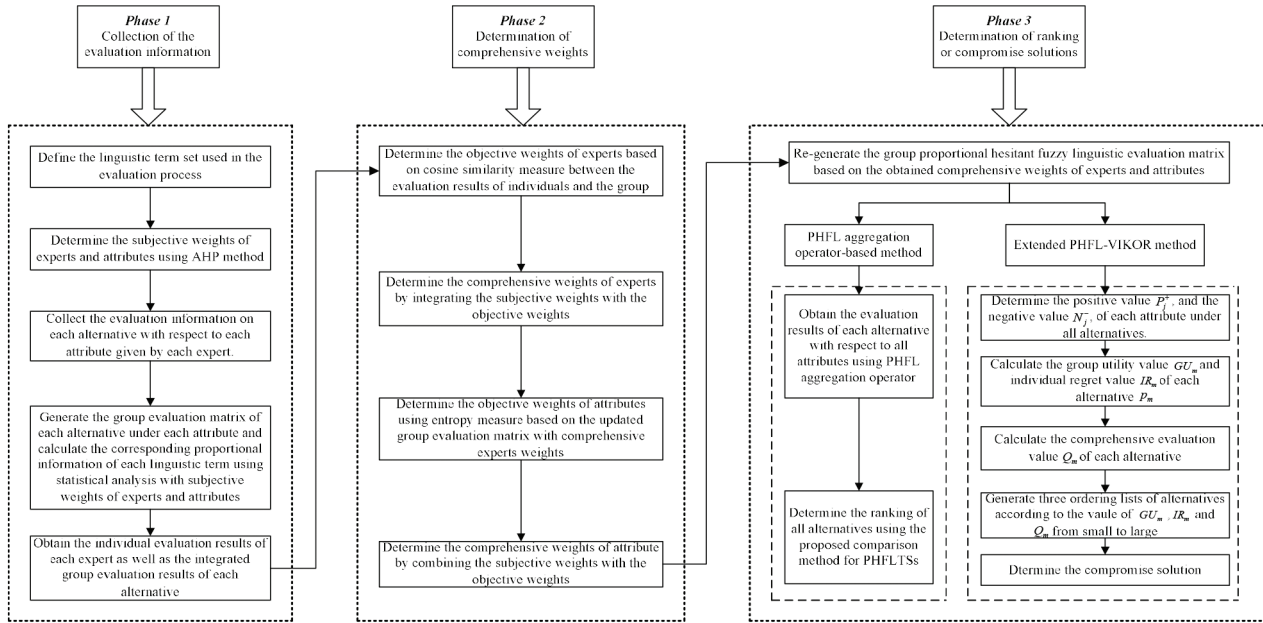


Figure 1 | The three-phased schematic of the proposed multi-attribute group decision-making (MAGDM) method.

Assuming that the sub-script symmetric LTS used in the problem is $S = \left\{ s_{-3} : \text{nothing}, s_{-2} : \text{very low}, s_{-1} : \text{low}, s_0 : \text{medium}, s_1 : \text{high}, s_2 : \text{very high}, s_3 : \text{perfect} \right\}$.

Step 2. Determine the subjective weights of experts and attributes using the AHP method.

The top DM of the company provides his evaluation of the importance of experts and attributes using a 1–5 ratio scale. The subjective importance judgment matrices of experts and attributes are shown in Table C.1 (see Appendix C), respectively. After computation, the subjective weights vector of experts is $W^S = (0.1204, 0.1867, 0.3440, 0.2185, 0.1304)^T$, and the subjective weights vector of attributes is $\psi^S = (0.1316, 0.3143, 0.4140, 0.1401)^T$.

Step 3. Collect the evaluation information on each alternative with respect to each attribute given by each expert.

The initial individual HFL evaluation matrices given by the five experts are displayed in Tables C.2–C.6 (see Appendix C).

Step 4. Generate the group evaluation matrix of each alternative under each attribute, and calculate the proportional information of each linguistic term in the group evaluation matrix using statistical analysis based on the subjective weights of experts and attributes.

The group PHFL evaluation matrix can be obtained by integrating these five single matrices with proportional information of each occurred linguistic term using statistical analysis method. The result refers to Table C.7 (see Appendix C).

Step 5. Obtain the individual evaluation results as well as the integrated group evaluation results of each alternative under all attributes provided by each expert.

The evaluation results are shown in Table C.8 (see Appendix C).

Step 6.1. Determine the objective weights of experts based on the cosine similarity measure between each expert and group

according to Eqs. (16) and (17). Then, we have the objective weights vector of experts $W^O = (0.1943, 0.1963, 0.2031, 0.2068, 0.1995)^T$.

Step 6.2. Determine the comprehensive weights of experts by integrating the subjective weights with the objective weights according to Eq. (18). Here we let $\alpha = 0.5$ to represent a neutral attitude to subjective weights and objective weights. The comprehensive weights vector of experts is $W = (0.1574, 0.1915, 0.2736, 0.2126, 0.1649)^T$.

Step 6.3. Determine the objective weights of attributes based on entropy measure according to Eqs. (20) and (21). Then, we have the objective weights vector of attributes $\psi^O = (0.2427, 0.0808, 0.1336, 0.5429)^T$.

Step 6.4. Determine the comprehensive weights of attributes by combining the subjective weights with the objective weights according to Eq. (22). Here we let $\beta = 0.5$ represent a neutral attitude to subjective weights and objective weights. Therefore, the comprehensive weights vector of attributes is $\psi = (0.1871, 0.1975, 0.2738, 0.3415)^T$.

Step 7. Re-generate the group PHFL evaluation matrix based on the obtained comprehensive weights of experts and attributes using the PHFLWA operator proposed in Section 3.3.

The group PHFL evaluation matrix based on the obtained comprehensive weights of experts and attributes is shown in Table 1.

Step 8. Determine the ranking of all alternatives.

Step 8.1. Based on the addition operation law of PHFLTSS that proposed in Section 3.2, the overall score of each alternative under all attributes could be calculated.

The evaluation results of each alternative are shown as follows:

$$P_{H_5}(x_1) = \left\{ (s_{0.235}, 0.096), (s_{0.388}, 0.066), (s_{0.662}, 0.08), (s_{1.290}, 0.056), (s_{1.422}, 0.444), (s_3, 0.258) \right\}$$

Table 1 Group PHFL evaluation matrix based on comprehensive weights of experts and attributes.

	a_1	a_2
x_1	$\{(s_{-2.270}, 0.240), (s_{-1.885}, 0.558), (s_{-1.291}, 0.202)\}$	$\{(s_{-2.538}, 0.096), (s_{-2.232}, 0.202), (s_{-1.829}, 0.702)\}$
x_2	$\{(s_{-2.270}, 0.349), (s_{-1.885}, 0.295), (s_{-1.291}, 0.356)\}$	$\{(s_{-2.232}, 0.517), (s_{-1.829}, 0.483)\}$
x_3	$\{(s_{-1.885}, 0.661), (s_{-1.291}, 0.339)\}$	$\{(s_{-2.538}, 0.096), (s_{-2.232}, 0.603), (s_{-1.829}, 0.301)\}$
	a_3	a_4
x_1	$\{(s_{-1.963}, 0.161), (s_{-1.441}, 0.702), (s_{-0.673}, 0.137)\}$	$\{(s_{-1.123}, 0.243), (s_{-0.254}, 0.500), (s_3, 0.257)\}$
x_2	$\{(s_{-2.708}, 0.096), (s_{-2.369}, 0.257), (s_{-1.963}, 0.647)\}$	$\{(s_{-1.735}, 0.438), (s_{-1.123}, 0.225), (s_{-0.254}, 0.337)\}$
x_3	$\{(s_{-1.963}, 0.267), (s_{-1.441}, 0.733)\}$	$\{(s_{-1.123}, 0.336), (s_{-0.254}, 0.285), (s_3, 0.379)\}$

HFL, proportional hesitant fuzzy linguistic.

$$P_{H_s}(x_2) = \left\{ (s_{-0.450}, 0.096), (s_{-0.246}, 0.256), (s_{-0.009}, 0.002), (s_{0.219}, 0.083), (s_{0.579}, 0.080), (s_{0.765}, 0.129), (s_{1.037}, 0.017), (s_{1.451}, 0.337) \right\}$$

$$P_{H_s}(x_3) = \left\{ (s_{0.437}, 0.096), (s_{0.579}, 0.172), (s_{0.833}, 0.07), (s_{1.290}, 0.284), (s_3, 0.378) \right\}.$$

Then, using the comparison method for PHFLTSS proposed in Section 3.1, we have $E(x_1) = 0.7631$, $E(x_2) = 0.5939$, $E(x_3) = 0.7834$. Therefore, the ranking of the alternatives is $x_3 > x_1 > x_2$, and the best one is x_3 .

6.2. Extended PHFL-VIKOR Method

Step 1 ~ Step 7. The process and results of Step 1 to Step 7 are the same as those in Section 6.1.

Step 8. Determine the positive value, P_j^+ , and the negative value, N_j^- , of each attribute under all alternatives.

Based on Table 1 and Eqs. (23) and (24), we have the positive value of each attribute under all alternatives as follows:

$$P_1^+ = \{(s_{-1.885}, 0.661), (s_{-1.291}, 0.339)\},$$

$$P_2^+ = \{(s_{-2.538}, 0.096), (s_{-2.232}, 0.202), (s_{-1.829}, 0.702)\}$$

$$P_3^+ = \{(s_{-1.963}, 0.161), (s_{-1.441}, 0.702), (s_{-0.673}, 0.137)\}$$

$$P_4^+ = \{(s_{-1.123}, 0.336), (s_{-0.254}, 0.285), (s_3, 0.379)\}$$

Accordingly, the negative value of each attribute under all alternatives is

$$N_1^- = \{(s_{-2.270}, 0.240), (s_{-1.885}, 0.558), (s_{-1.291}, 0.202)\}$$

$$N_2^- = \{(s_{-2.538}, 0.096), (s_{-2.232}, 0.603), (s_{-1.829}, 0.301)\}$$

$$N_3^- = \{(s_{-2.708}, 0.096), (s_{-2.369}, 0.257), (s_{-1.963}, 0.647)\}$$

$$N_4^- = \{(s_{-1.735}, 0.438), (s_{-1.123}, 0.225), (s_{-0.254}, 0.337)\}$$

Step 9 ~ Step 11. Calculate the group utility value GU_m , individual regret value IR_m , and comprehensive evaluation value Q_m of each alternative and determine their corresponding ranking.

According to Eqs. (25)–(27), the results of the above aspects are shown in Table 2.

Step 12. Determine the compromise solution.

From Table 2, it is obvious that $Q_2 - Q_3 = 0.629 > 1/(3 - 1)$, and, the alternative x_3 is still ranked as the best one when referring to GU_m and IR_m . Therefore, the best alternative is x_3 according to the judgment conditions.

From the results obtained by the above two methods, we could clearly see that both of them chose the x_3 as the best alternative. Therefore, it is reasonable to believe that the proposed MAGDM methods with PHFL information are valid and capable of deriving reliable results.

6.3. Discussion

In order to demonstrate the influence of the weights of experts and attributes on the decision results, three different ways of combining the weights of experts and attributes are used to derive the results of the same example above. The first way, denoted as w-1, is to use the objective weights of experts and the objective weights of attributes for deriving the decision results in an MAGDM problem. The second way, denoted as w-2, is to use equal weights of experts and subjective weights of attributes. The third way, denoted as w-3, is to use the comprehensive weights of experts and attributes. The results of using the two proposed methods under different ways of combining the weights of experts and attributes are shown in Table 3 and Figure 2.

The results in Table 3 and Figure 2 show that whenever using the PHFLWA aggregation operator-based method or the extended PHFL-VIKOR method, x_1 is considered the best alternative in w-1 and w-2 scenarios, and x_3 is recognized as the best alternative in w-3 scenario. The difference demonstrates that the weights of experts and attributes as well as their combination ways do have an influence on the final decision results. In the proposed MAGDM methods, comprehensive weights of experts and attributes (i.e., w-3) are derived and used based on their subjective and objective weights, the results obtained thus exhibit higher reliability than those that only considering the subjective weights or objective weights. Therefore, it is important and necessary to use comprehensive weights of experts and attributes in MAGDM problem.

6.4. Comparison

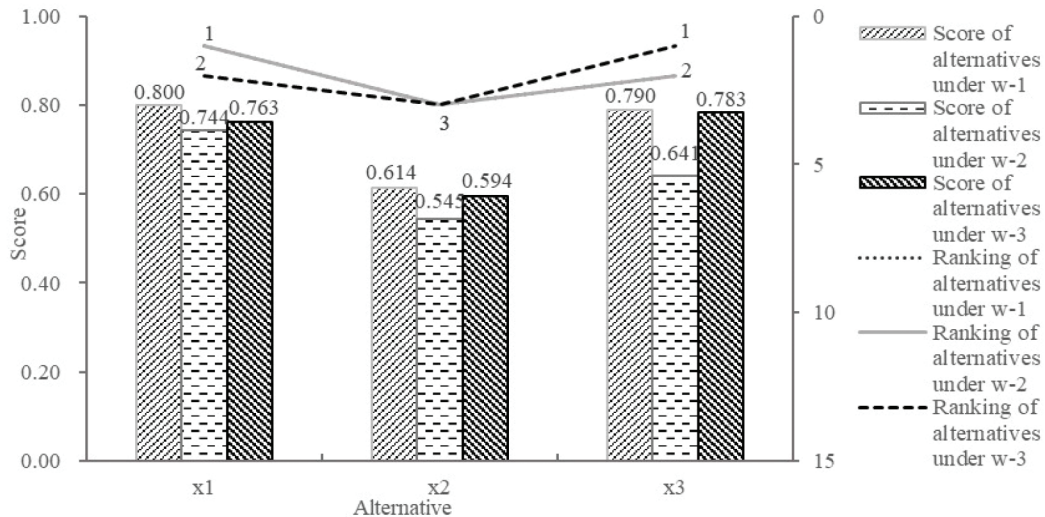
To demonstrate the necessity of deriving the comprehensive weights of experts and attributes as well as incorporating the proportional information in MAGDM problem under hesitant fuzzy linguistic environment, the example researched by Wang [8] is

Table 2 | Calculation process and results of GU_m , IR_m , and Q_m .

	a_1	a_2	a_3	a_4	GU_m	Ranking	IR_m	Ranking	Q_m	Ranking
$d(P_j^+, \tilde{r}_{1j})$	0.0145	0	0	0.021	0.759	2	0.572	3	0.893	3
$d(P_j^+, \tilde{r}_{2j})$	0.0135	0.01	0.0151	0.0125	0.880	3	0.342	2	0.692	2
$d(P_j^+, \tilde{r}_{3j})$	0	0.0218	0.0065	0	0.315	1	0.198	1	0	1
$d(P_j^+, N_j^-)$	0.0145	0.0218	0.0151	0.0125	-	-	-	-	-	-

Table 3 | Computational results of PHFLWA aggregation operation operator and Extended PHFL-VIKOR under different ways of combining the weights and attributes.

Method	Weights Combination Way	Decision-Making Results			Optimal Alternative
		x_1	x_2	x_3	
PHFLWA aggregation operator	w-1	$E(x_1) = 0.800$	$E(x_2) = 0.614$	$E(x_3) = 0.790$	x_1
	w-2	$E(x_1) = 0.744$	$E(x_2) = 0.545$	$E(x_3) = 0.641$	x_1
	w-3	$E(x_1) = 0.763$	$E(x_2) = 0.594$	$E(x_3) = 0.783$	x_3
	w-1	$GU_1 = 0.245$ $IR_1 = 0$ $Q_1 = 0$	$GU_2 = 0.929$ $IR_2 = 0.542$ $Q_2 = 3.726$	$GU_3 = 0.424$ $IR_3 = 0.084$ $Q_3 = 0.631$	x_1
Extended PHFL-VIKOR	w-2	$GU_1 = 0.132$ $IR_1 = 0$ $Q_1 = 0$	$GU_2 = 0.797$ $IR_2 = 0.140$ $Q_2 = 0.723$	$GU_3 = 0.423$ $IR_3 = 0.314$ $Q_3 = 0.719$	x_1
	w-3	$GU_1 = 0.759$ $IR_1 = 0.572$ $Q_1 = 0.893$	$GU_2 = 0.880$ $IR_2 = 0.342$ $Q_2 = 0.692$	$GU_3 = 0.315$ $IR_3 = 0.198$ $Q_3 = 0$	x_3

**Figure 2** | Comparison on different combination ways of expert weights and attribute weights using proportional hesitant fuzzy linguistic weighted averaging (PHFLWA) aggregation operator-based method.

adopted. This problem relates to the tenure and promotion evaluation of university faculty. Three attributes, including teaching (a_1), research (a_2), and service (a_3), are used to evaluate five faculty candidates x_i ($i = 1, 2, \dots, 5$) by five experts e_i ($i = 1, 2, 3, 4, 5$) who are divided into two groups with weighting vector $W = (0.60, 0.40)^T$.

Using the proposed extended PHFL-VIKOR method to deal with the problem, the following steps are conducted.

Step 1. Define the LTS and the specific meaning of each linguistic term used in the decision-making process.

Wang [8] defined the LTS used to evaluate the five faculty candidates as $S = \{s_{-3} : \text{very poor}, s_{-2} : \text{poor}, s_{-1} : \text{slightly poor}, s_0 : \text{fair}, s_1 : \text{slightly good}, s_2 : \text{good}, s_3 : \text{very good}\}$.

Step 2. Determine the subjective weights of experts and attributes.

The weights of experts and attributes are given by the authors directly in the original example. Therefore, we regard them as the subjective weights. From the description of the problem, it could be seen that the importance of experts in Group 1 is 1.5 times of that of Group 2. We, thus, can reasonably infer that the subjective weight vectors of experts and attributes are $W^S = (0.2308, 0.2308, 0.2308, 0.1538, 0.1538)^T$ and $\psi^S = (0.14, 0.26, 0.60)^T$, respectively.

Step 3. Collect the evaluation information on each alternative with respect to each attribute given by each expert.

The evaluation information represented by EHFLTSS given by each expert is depicted in Table C.9 (see Appendix C).

Step 4. Generate the group evaluation matrix of each alternative under each attribute, and, calculate the proportional information of each linguistic term in the group evaluation matrix using statistical analysis based on the subjective weights of experts and attributes.

Based on the subjective weights of experts and attributes, the group PHFL evaluation matrix, shown in Table 4, could be obtained by integrating the five single matrices given by experts using statistical analysis method.

Step 5. Obtain the individual evaluation results as well as the integrated group evaluation results of each alternative under all attributes.

The evaluation results are shown in Table C.10 (see Appendix C).

Step 6.1. Determine the objective weights of experts based on the cosine similarity measure.

According to Table C.10 and Eqs. (16) and (17), we have the objective weight vector of experts $W^O = (0.2056, 0.1971, 0.2024, 0.1924, 0.2025)^T$.

Step 6.2. Determine the comprehensive weights of experts.

Based on the Eq. (18) and let $\alpha = 0.5$, the comprehensive weight vector of experts is $W = (0.2182, 0.2140, 0.2166, 0.1731, 0.1782)^T$.

Step 6.3. Determine the objective weights of attributes based on entropy measure for PHFLTSS.

According to Eqs. (20) and (21), we have the objective weight vector of attributes $\psi^O = (0.2919, 0.3729, 0.3352)^T$.

Step 6.4. Determine the comprehensive weights of attributes.

Based on the Eq. (22) and let $\beta = 0.5$, the comprehensive weight vector of attributes is $\psi = (0.2160, 0.3164, 0.4676)^T$.

Step 7. Re-generate the group PHFL evaluation matrix based on the obtained comprehensive weights of experts and attributes using the PHFLWA operator proposed in Section 3.3.

The re-generated group evaluation matrix represented by PHFLTSS, and, based on the obtained comprehensive weights of experts and attributes is shown in Table C.11 (see Appendix C).

Step 8. Determine the positive value, P_j^+ , and the negative value, N_j^- , of each attribute under all alternatives.

According to Table C.11 and Eqs. (23) and (24), the positive value and the negative value of each attribute under all alternatives are as follows:

$$P_1^+ = \{(s_{-1.075}, 0.892), (s_3, 0.108)\},$$

$$P_2^+ = \{(s_{-1.820}, 0.435), (s_{-1.240}, 0.087), (s_{-0.406}, 0.283), (s_3, 0.196)\},$$

$$P_3^+ = \{(s_{-1.338}, 0.178), (s_{-0.588}, 0.215), (s_{0.406}, 0.324), (s_3, 0.282)\},$$

$$N_1^- = \{(s_{-2.497}, 0.431), (s_{-2.166}, 0.391), (s_{-1.075}, 0.178)\}$$

$$N_2^- = \{(s_{-2.664}, 0.827), (s_{-1.820}, 0.087), (s_{-1.240}, 0.087)\}$$

$$N_3^- = \{(s_{-1.963}, 0.524), (s_{-1.338}, 0.089), (s_{-0.588}, 0.214), (s_{0.406}, 0.173)\}$$

Step 9 ~ Step 11. Calculate the group utility value GU_m , individual regret value IR_m , and comprehensive evaluation value Q_m of each alternative.

According to Eqs. (25)–(27), the group utility value GU_m of each alternative are $GU_1 = 0.668$, $GU_2 = 1.519$, $GU_3 = 2.856$, $GU_4 = 1.198$, $GU_5 = 1.674$ and the individual regret value IR_m of each alternative are $IR_1 = 0.453$, $IR_2 = 0.827$, $IR_3 = 1.413$, $IR_4 = 0.73$, $IR_5 = 0.691$. The comprehensive evaluation value Q_m of each

Table 4 | PHFL Evaluation matrix of the group with subjective weights of experts and attributes.

	a_1	a_2	a_3
x_1	$\{(s_{-2.669}, 0.462), (s_{-2.445}, 0.385), (s_{-1.669}, 0.154)\}$	$\{(s_{-2.011}, 0.462), (s_{-1.509}, 0.077), (s_{-0.766}, 0.269), (s_3, 0.192)\}$	$\{(s_{-0.959}, 0.385), (s_{-0.104}, 0.154), (s_{0.952}, 0.462)\}$
x_2	$\{(s_{-2.849}, 0.346), (s_{-2.445}, 0.346), (s_{-2.145}, 0.077), (s_{-1.669}, 0.231)\}$	$\{(s_{-1.509}, 0.769), (s_{-0.766}, 0.231)\}$	$\{(s_{-0.959}, 0.154), (s_{-0.104}, 0.231), (s_{0.952}, 0.346), (s_3, 0.269)\}$
x_3	$\{(s_{-2.669}, 0.346), (s_{-2.445}, 0.308), (s_{-2.145}, 0.346)\}$	$\{(s_{-2.722}, 0.846), (s_{-2.011}, 0.077), (s_{-1.509}, 0.077)\}$	$\{(s_{-0.104}, 0.154), (s_{0.952}, 0.846)\}$
x_4	$\{(s_{-1.669}, 0.885), (s_3, 0.115)\}$	$\{(s_{-1.509}, 0.577), (s_{-0.766}, 0.423)\}$	$\{(s_{-1.704}, 0.539), (s_{-0.959}, 0.077), (s_{-0.104}, 0.231), (s_{0.952}, 0.154)\}$
x_5	$\{(s_{-2.669}, 0.5), (s_{-2.145}, 0.231), (s_{-1.669}, 0.269)\}$	$\{(s_{-1.509}, 0.577), (s_{-0.766}, 0.423)\}$	$\{(s_{-1.704}, 0.308), (s_{-0.959}, 0.308), (s_{0.952}, 0.385)\}$

alternative are $Q_1 = 0.000$, $Q_2 = 0.389$, $Q_3 = 1.000$, $Q_4 = 0.266$, $Q_5 = 0.354$.

Step 12. Determine the compromise solution.

It is obvious that $Q_4 - Q_1 = 0.266 > 1/(5 - 1)$, and the alternative x_1 still one of highest rank when referring to GU_m and IR_m . Therefore, x_1 is recognized as the best alternative according to the judgment conditions.

The best alternative obtained by Wang [8] is x_2 , while it is x_1 obtained by the proposed extended PHFL-VIKOR method. There are two reasons for the resultant difference. The first reason is the weights of experts and attributes used in the decision-making process are different. In Wang's method, the weights of experts and attributes are determined only based on the intuition of DMs, which are later regarded as the subjective weights in the proposed method. However, in the proposed MAGDM method, the comprehensive weights of experts and attributes are used. Particularly, we derived the objective weights of experts based on the cosine similarity measure and the objective weights of attributes based on the entropy measure method. The comprehensive weights, simultaneously considering the subjective and objective weights of experts and attributes, that determined are used to derive more reliable decision results. The importance and necessity of using comprehensive weights of experts and attributes in MAGDM problem have also been demonstrated in Section 6.3. The second reason is the proposed method incorporates proportional information into HFLTSS, while Wang's method only combined the HFLTs and no proportional information was incorporated. The proportional information corresponding to each linguistic term is important as it indicates the support degree of the experts or group. Therefore, PHFLTSS provide more information than EHFLTSS, which would subsequently lead to obtaining more reasonable results.

6.5. Sensitivity Analysis

When deriving the comprehensive evaluation value of alternatives with the VIKOR method, there is a coefficient δ that used to determine the strategy of decision-making. It represents the subjective preference of DMs for the final decision results. Therefore, it is necessary to explore the influence of the coefficient's change on the decision results. Taking the comparison example in Section 6.4 into consideration, the comprehensive evaluation value of the five alternatives are as follows:

$$\begin{cases} Q_1 = 0 * \nu + 0 * (1 - \nu) = 0 \\ Q_2 = 0.389 * \nu + 0.390 * (1 - \nu) \\ Q_3 = \nu + 1 - \nu = 1 \\ Q_4 = 0.242 * \nu + 0.289 * (1 - \nu) \\ Q_5 = 0.460 * \nu + 0.248 * (1 - \nu) \end{cases} \quad (28)$$

The change process of each alternative's comprehensive evaluation values is shown in Figure 3.

From Figure 3, we could clearly see that the comprehensive evaluation value of alternative x_1 and x_3 remain unchanged regardless of the δ value. Meanwhile, as the minimum value of Q_2 , Q_4 , and Q_5 are bigger than 0.25, the condition $Q_m - Q_1 > 1/(5 - 1) = 0.25$, ($m = 2, 3, 4, 5$) is always satisfied. Therefore, the alternative x_1 and x_3 are recognized as the best and worst alternatives respectively

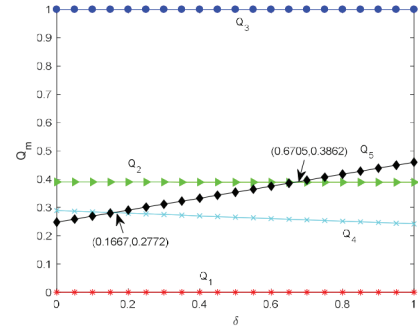


Figure 3 | The change process of alternative's comprehensive value with different value of δ .

no matter what the value of δ is. The change of δ value only has an influence on the ranking of alternative x_2 , x_4 , and x_5 . Particularly, when $0 \leq \delta < 0.1667$, the ranking is $Q_1 > Q_5 > Q_4 > Q_2 > Q_3$; when $0.1667 \leq \delta < 0.6705$, the ranking is changed to $Q_1 > Q_4 > Q_5 > Q_2 > Q_3$; when $0.6705 \leq \delta \leq 1$, the ranking becomes $Q_1 > Q_4 > Q_2 > Q_5 > Q_3$.

7. CONCLUSIONS

In order to obtain reliable and accurate results in MAGDM problems, there are two aspects that worth special attention. The first aspect is to retain more initial information from DMs and to reduce the information loss and distortion during the calculation process. The second aspect is how to reasonably determine the weights of experts and attributes as they would have a great influence on the final decision results. To address the first aspect, the concept of PHFLTSS that would simultaneously consider the linguistic terms and proportional information is introduced by this study. When dealing with the second aspect of determining reasonable weights of experts and attributes, a novel comprehensive weighting model, considering not only the subjective weights but also the objective weights, under PHFL environment has been proposed based on the cosine similarity measure and the entropy measure for PHFLTSS. Based on the comprehensive consideration of the above two critical aspects, two MAGDM methods, that is, PHFLWA aggregation operator-based method and extended PHFL-VIKOR method are proposed by this study.

The main contributions of this study are as follows:

1. This study proposed the mathematical normalization method for PHFLTSS. For those PHFLTSS with proportions not equal to one, it is necessary to first normalize the proportions to one uniformly. After that, the cardinality of PHFLTSS should be normalized to be equal for the convenience of computation.
2. This study proposed some novel basic operations for PHFLTSS. For simplifying the computation process and improving the availability, some operational laws based on the normalized PHFLTSS are proposed, including comparison, arithmetic operations, cosine similarity and distance measures, entropy measure, besides PHFLWA, and PHFLOWA aggregation operators for PHFLTSS.
3. A comprehensive weighting method under the PHFL environment is proposed. Based on the cosine similarity measure

for PHFLTSS, the objective weights of experts are derived. Then, the comprehensive weights of experts are obtained by combining the subjective weights and the objective weights. Entropy measure for PHFLTSS is also proposed to determine the objective weights of attributes. The comprehensive weights of attributes are obtained by integrating the subjective weights of attributes with the objective weights of attributes using a simple linear weighting method.

4. To facilitate decision-making, two MAGDM methods, PHFL aggregation operator-based method and extended PHFL-VIKOR method, with PHFL information are developed. The provision of an illustrative example about large-scale projects development and a comparison example about university faculty evaluation helps showing the feasibility, effectiveness, and advantages of the proposed methods.

For future research, the defined basic operational laws for PHFLTSS could be used to develop novel aggregation functions, such as those in Ref. [49–51], and other MAGDM methods with PHFL information. Development of large-scale group decision-making methods with preference relations, similar to Ref. [52], under PHFL environment is also an interesting topic.

CONFLICT OF INTEREST

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

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AUTHORS' CONTRIBUTIONS

Qiang Yang is a team member of the research project. In the research, he participated in determining the research idea, constructing the model, calculating and analyzing the results, and writing the paper; Yan-Lai Li is a team member of the research project. In the study, he helped to write the paper and to provide a part of funding supports for the research.

Kwai-Sang Chin is a team member of the research project. In the study, he participated in suggesting the research idea, polishing the English of the paper and providing a part of funding supports for the research.

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APPENDIX A

Proof of Theorem 2.

Proof. The proof for Theorems (1) and (2) are omitted here as they are obviously satisfied.

$$\begin{aligned}
 (3) \quad & \lambda \left(P_{H_S}^1(\vartheta) \oplus P_{H_S}^2(\vartheta) \right) \\
 &= \lambda \left\{ g^{-1} \left[g(s_i^{1k}) + g(s_i^{2k}) - g(s_i^{1k}) g(s_i^{2k}) \right], p_k^* \right\} \\
 &= \left\{ g^{-1} \left[1 - \left(1 - \left(g(s_i^{1k}) + g(s_i^{2k}) - g(s_i^{1k}) g(s_i^{2k}) \right) \right)^\lambda \right], p_k^* \right\} \\
 &= \left\{ g^{-1} \left[1 - (1 - g(s_i^{1k}))^\lambda (1 - g(s_i^{2k}))^\lambda \right], p_k^* \right\} \\
 &= \left\{ g^{-1} \left[1 - (1 - g(s_i^{1k}))^\lambda \right], p_k^* \right\} \oplus \\
 &\quad \left\{ g^{-1} \left[1 - (1 - g(s_i^{2k}))^\lambda \right], p_k^* \right\} \\
 &= \lambda P_{H_S}^1(\vartheta) + \lambda P_{H_S}^2(\vartheta) \\
 (4) \quad & \left(P_{H_S}^1(\vartheta) \otimes P_{H_S}^2(\vartheta) \right)^\lambda \\
 &= \left\{ g^{-1} \left[(g(s_i^{1k}) \cdot g(s_i^{2k})), p_k^* \right] \right\}^\lambda \\
 &= \left\{ g^{-1} \left[(g(s_i^{1k}) \cdot g(s_i^{2k}))^\lambda \right], p_k^* \right\} \\
 &= \left\{ g^{-1} \left[(g(s_i^{1k}))^\lambda \right], p_k^* \right\} \otimes \left\{ g^{-1} \left[(g(s_i^{2k}))^\lambda \right], p_k^* \right\} \\
 &= \left(P_{H_S}^1(\vartheta) \right)^\lambda \otimes \left(P_{H_S}^2(\vartheta) \right)^\lambda \\
 (5) \quad & \lambda_1 P_{H_S}^1(\vartheta) \oplus \lambda_2 P_{H_S}^1(\vartheta) \\
 &= \left\{ g^{-1} \left[\left(1 - (1 - g(s_i^{1k}))^{\lambda_1} \right) \right], p_k^* \right\} \oplus \\
 &\quad \left\{ g^{-1} \left[\left(1 - (1 - g(s_i^{1k}))^{\lambda_2} \right) \right], p_k^* \right\} \\
 &= \left\{ g^{-1} \left[\left(1 - (1 - g(s_i^{1k}))^{\lambda_1} (1 - g(s_i^{1k}))^{\lambda_2} \right) \right], p_k^* \right\} \\
 &= \left\{ g^{-1} \left[1 - (1 - g(s_i^{1k}))^{\lambda_1 + \lambda_2} \right], p_k^* \right\} \\
 &= (\lambda_1 + \lambda_2) P_{H_S}^1(\vartheta) \\
 (6) \quad & \left(P_{H_S}^1(\vartheta) \right)^{\lambda_1} \otimes \left(P_{H_S}^1(\vartheta) \right)^{\lambda_2} \\
 &= \left\{ g^{-1} \left[(g(s_i^{1k}))^{\lambda_1} \right], p_k^* \right\} \otimes \left\{ g^{-1} \left[(g(s_i^{1k}))^{\lambda_2} \right], p_k^* \right\} \\
 &= \left\{ g^{-1} \left[(g(s_i^{1k}))^{\lambda_1 + \lambda_2} \right], p_k^* \right\} \\
 &= \left(P_{H_S}^1(\vartheta) \right)^{\lambda_1 + \lambda_2}
 \end{aligned}$$

APPENDIX B

Proof of the proposed cosine similarity exhibits the axioms.

Proof. The proof of axiom (1) and (3) are omitted here as they are obviously satisfied. We only need to demonstrate the axiom (2), that is $\rho \left(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta) \right) = 1$ if and only if $P_{H_S}^1(\vartheta) = P_{H_S}^2(\vartheta)$.

Based on the Definition 16, we have $0 \leq \frac{\sum_{k=1}^K [(\alpha_i^{1k} \cdot p_k^*) \cdot (\alpha_i^{2k} \cdot p_k^*)]}{\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2} \cdot \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2}} \leq 1$. Simultaneously, as $0 \leq \frac{\min \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)}{\max \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)} \leq 1$, $\rho \left(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta) \right) = 1$ if and only if $\frac{\sum_{k=1}^K [(\alpha_i^{1k} \cdot p_k^*) \cdot (\alpha_i^{2k} \cdot p_k^*)]}{\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2} \cdot \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2}} = 1$ and $\frac{\min \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)}{\max \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)} = 1$. Assume

that $P^1 = (\alpha_i^{11} \cdot p_1^*, \alpha_i^{12} \cdot p_2^*, \dots, \alpha_i^{1K} \cdot p_K^*)$ and $P^2 = (\alpha_i^{21} \cdot p_1^*, \alpha_i^{22} \cdot p_2^*, \dots, \alpha_i^{2K} \cdot p_K^*)$, which are respectively generated by the corresponding elements from $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$, then the length of the two vectors could be represented by $\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}$ and $\sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2}$. According to Definition 9, we have $0 \leq \alpha_i^{1k} \cdot p_k^* \leq 1$, $0 \leq \alpha_i^{2k} \cdot p_k^* \leq 1$, $k = 1, 2, \dots, K$, and thus, $\frac{\sum_{k=1}^K [(\alpha_i^{1k} \cdot p_k^*) \cdot (\alpha_i^{2k} \cdot p_k^*)]}{\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2} \cdot \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2}} = 1$ if and only

if the angle between vector P^1 and vector P^2 to be zero (the angle here cannot be 180 since $0 \leq \alpha_i^{1k} \cdot p_k^* \leq 1$, $0 \leq \alpha_i^{2k} \cdot p_k^* \leq 1$, $k = 1, 2, \dots, K$). Besides, $\frac{\min \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)}{\max \left(\sqrt{\sum_{k=1}^K (\alpha_i^{1k} \cdot p_k^*)^2}, \sqrt{\sum_{k=1}^K (\alpha_i^{2k} \cdot p_k^*)^2} \right)} = 1$ if

and only if the length of P^1 and P^2 are the same. The conditions that two vectors have the same length and the angle between them is equal to zero can only be satisfied when the two vectors are the same, that is $\rho \left(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta) \right) = 1$ if and only if $P^1 = P^2$. Since P^1 and P^2 are generated by the corresponding elements from $P_{H_S}^1(\vartheta)$ and $P_{H_S}^2(\vartheta)$, $\rho \left(P_{H_S}^1(\vartheta), P_{H_S}^2(\vartheta) \right) = 1$ if and only if $P_{H_S}^1(\vartheta) = P_{H_S}^2(\vartheta)$. The proof is completed.

APPENDIX C

Table C.1 | The evaluation matrix for determining the subjective importance of experts and attributes.

Experts	e_1	e_2	e_3	e_4	e_5	Attributes	a_1	a_2	a_3	a_4
e_1	1	1/2	1/2	1/2	1	a_1	1	1/2	1/4	1
e_2	2	1	1/2	1/2	2	a_2	2	1	1	2
e_3	2	2	1	2	3	a_3	4	1	1	3
e_4	2	2	1/2	1	1	a_4	1	1/2	1/3	1
e_5	1	1/2	1/3	1	1					

Table C.2 | The hesitant fuzzy linguistic evaluation matrix that given by e_1 .

	a_1	a_2	a_3	a_4
x_1	s_0	s_1	s_0, s_1	s_2, s_3
x_2	s_0	s_0, s_1	s_{-1}, s_0	s_0, s_1
x_3	s_1, s_2	s_0	s_0, s_1	s_1

Table C.3 | The hesitant fuzzy linguistic evaluation matrix that given by e_2 .

	a_1	a_2	a_3	a_4
x_1	s_1, s_2	s_{-1}, s_0	s_1	s_2, s_3
x_2	s_0	s_1	s_{-2}, s_{-1}	s_0, s_1, s_2
x_3	s_1, s_2	s_{-1}, s_0	s_1	s_1, s_2

Table C.4 | The hesitant fuzzy linguistic evaluation matrix that given by e_3 .

	a_1	a_2	a_3	a_4
x_1	s_1	s_1	s_1, s_2	s_1, s_2
x_2	s_2	s_0	s_0	s_2
x_3	s_1	s_0, s_1	s_1	s_3

Table C.5 | The hesitant fuzzy linguistic evaluation matrix that given by e_4 .

	a_1	a_2	a_3	a_4
x_1	s_1, s_2	s_0, s_1	s_1	s_1, s_2
x_2	s_1	s_1	s_0	s_2
x_3	s_1	s_0	s_0, s_1	s_3

Table C.6 | The hesitant fuzzy linguistic evaluation matrix that given by e_5 .

	a_1	a_2	a_3	a_4
x_1	s_0, s_1	s_1	s_0, s_1	s_2, s_3
x_2	s_1, s_2	s_0	s_{-1}, s_0	s_0, s_1
x_3	s_2	s_1	s_0, s_1	s_1, s_2

Table C.7 | Group PHFL evaluation matrix based on subjective weights of experts and attributes.

	a_1	a_2
x_1	$\{(s_{-2.477}, 0.186), (s_{-2.192}, 0.612), (s_{-1.74}, 0.203)\}$	$\{(s_{-2.282}, 0.093), (s_{-1.825}, 0.203), (s_{-1.248}, 0.704)\}$
x_2	$\{(s_{-2.477}, 0.307), (s_{-2.192}, 0.284), (s_{-1.74}, 0.409)\}$	$\{(s_{-1.825}, 0.535), (s_{-1.248}, 0.465)\}$
x_3	$\{(s_{-2.192}, 0.716), (s_{-1.74}, 0.284)\}$	$\{(s_{-2.282}, 0.093), (s_{-1.825}, 0.604), (s_{-1.248}, 0.302)\}$
	a_3	a_4
x_1	$\{(s_{-1.503}, 0.125), (s_{-0.807}, 0.703), (s_{0.142}, 0.172)\}$	$\{(s_{-2.144}, 0.281), (s_{-1.668}, 0.500), (s_3, 0.219)\}$
x_2	$\{(s_{-2.564}, 0.093), (s_{-2.073}, 0.219), (s_{-1.503}, 0.688)\}$	$\{(s_{-2.445}, 0.406), (s_{-2.144}, 0.188), (s_{-1.668}, 0.406)\}$
x_3	$\{(s_{-1.503}, 0.235), (s_{-0.807}, 0.765)\}$	$\{(s_{-2.144}, 0.279), (s_{-1.668}, 0.268), (s_3, 0.453)\}$

Table C.8 | Evaluation results of each alternative.

	x_1	x_2	x_3
e_1	$\{(s_{0.736}, 0.5), (s_3, 0.5)\}$	$\{(s_{-0.379}, 0.5), (s_{0.505}, 0.5)\}$	$\{(s_{0.313}, 0.5), (s_{0.926}, 0.5)\}$
e_2	$\{(s_{0.743}, 0.5), (s_3, 0.5)\}$	$\{(s_{-0.263}, 0.333), (s_{-0.083}, 0.167), (s_{0.189}, 0.167), (s_{0.449}, 0.333)\}$	$\{(s_{0.513}, 0.5), (s_{1.118}, 0.5)\}$
e_3	$\{(s_1, 0.5), (s_{1.638}, 0.5)\}$	$\{(s_{0.774}, 1)\}$	$\{(s_3, 1)\}$
e_4	$\{(s_{0.728}, 0.5), (s_{1.343}, 0.5)\}$	$\{(s_{0.496}, 1)\}$	$\{(s_{0.562}, 0.5), (s_3, 0.5)\}$
e_5	$\{(s_{0.736}, 0.5), (s_3, 0.5)\}$	$\{(s_{0.204}, 0.5), (s_{0.547}, 0.5)\}$	$\{(s_{0.841}, 0.5), (s_{1.343}, 0.5)\}$
Group	$\left\{ \begin{array}{l} (s_{-0.103}, 0.094), (s_{0.166}, 0.031), \\ (s_{0.604}, 0.06), (s_{0.728}, 0.097), \\ (s_{0.938}, 0.015), (s_{1.185}, 0.485), \\ (s_3, 0.218) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{-0.707}, 0.094), (s_{-0.379}, 0.213), \\ (s_{-0.204}, 0.006), (s_{0.156}, 0.093), \\ (s_{0.313}, 0.128), (s_{0.634}, 0.057), \\ (s_{0.841}, 0.002), (s_{1.041}, 0.407) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{0.059}, 0.094), (s_{0.313}, 0.141), \\ (s_{0.728}, 0.044), (s_{0.938}, 0.268), \\ (s_3, 0.453) \end{array} \right\}$

Table C.9 | Evaluation matrix given by e_1 to e_5 .

e_1	a_1	a_2	a_3	e_2	a_1	a_2	a_3	e_3	a_1	a_2	a_3
x_1	s_{-1}, s_0	s_0	s_2	x_1	s_{-1}	s_2, s_3	s_2	x_1	s_{-1}, s_0	s_0	s_0
x_2	s_{-2}	s_1, s_2	s_2, s_3	x_2	s_{-2}, s_0	s_1	s_1, s_2	x_2	s_0	s_1, s_2	s_1, s_2
x_3	s_{-1}, s_0	s_{-2}	s_2	x_3	s_{-1}	s_{-2}	s_2	x_3	s_0, s_1	s_{-2}	s_2
x_4	s_2	s_1, s_2	s_{-1}	x_4	s_2	s_1	s_1	x_4	s_2, s_3	s_2	s_{-1}
x_5	s_1, s_2	s_1	s_{-1}, s_0	x_5	s_{-1}	s_1, s_2	s_2	x_5	s_{-1}, s_1	s_1	s_{-1}, s_0
e_4	a_1	a_2	a_3	e_5	a_1	a_2	a_3				
x_1	s_0	s_1, s_2	s_0	x_1	s_2	s_2, s_3	s_1				
x_2	s_1, s_2	s_1	s_3	x_2	s_2	s_1	s_0				
x_3	s_1	s_0, s_1	s_2	x_3	s_0, s_1	s_{-2}	s_1				
x_4	s_2	s_1, s_2	s_2	x_4	s_2	s_1	s_{-1}, s_0				
x_5	s_{-1}	s_2	s_2	x_5	s_2	s_2	s_{-1}, s_0				

Table C.10 | Evaluation results of each alternative represented by PHFLTSSs.

	x_1	x_2	x_3
e_1	$\{(s_{1.384}, 0.5), (s_{1.448}, 0.5)\}$	$\{(s_{1.500}, 0.5), (s_3, 0.5)\}$	$\{(s_{1.155}, 0.5), (s_{1.228}, 0.5)\}$
e_2	$\{(s_{1.786}, 0.5), (s_3, 0.5)\}$	$\{(s_{0.726}, 0.5), (s_{1.603}, 0.5)\}$	$\{(s_{1.155}, 1)\}$
e_3	$\{(s_{-0.123}, 0.5), (s_0, 0.5)\}$	$\{(s_{0.883}, 0.5), (s_{1.834}, 0.5)\}$	$\{(s_{1.228}, 0.5), (s_{1.326}, 0.5)\}$
e_4	$\{(s_{0.300}, 0.5), (s_{0.745}, 0.5)\}$	$\{(s_3, 1)\}$	$\{(s_{1.534}, 0.5), (s_{1.680}, 0.5)\}$
e_5	$\{(s_{1.485}, 0.5), (s_3, 0.5)\}$	$\{(s_{0.685}, 1)\}$	$\{(s_{0.314}, 0.5), (s_{0.462}, 0.5)\}$
Group	$\left\{ \begin{array}{l} (s_{-0.123}, 0.385), (s_{0.551}, 0.077), \\ (s_{0.883}, 0.077), (s_{1.834}, 0.269), \\ (s_3, 0.192) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{0.100}, 0.154), (s_{0.726}, 0.192), \\ (s_{0.883}, 0.039), (s_{1.603}, 0.307), \\ (s_{1.680}, 0.039), (s_3, 0.269) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{0.203}, 0.154), (s_{1.155}, 0.192), \\ (s_{1.228}, 0.308), (s_{1.326}, 0.192), \\ (s_{1.534}, 0.077), (s_{1.680}, 0.077) \end{array} \right\}$
	x_4	x_5	
e_1	$\{(s_{0.249}, 0.5), (s_{0.703}, 0.5)\}$	$\{(s_{-0.031}, 0.5), (s_{0.685}, 0.5)\}$	
e_2	$\{(s_{1.185}, 1)\}$	$\{(s_{1.546}, 0.5), (s_{1.786}, 0.5)\}$	
e_3	$\{(s_{0.703}, 0.5), (s_3, 0.5)\}$	$\{(s_{-0.340}, 0.5), (s_{0.449}, 0.5)\}$	
e_4	$\{(s_{1.803}, 0.5), (s_2, 0.5)\}$	$\{(s_{1.786}, 1)\}$	
e_5	$\{(s_{-0.208}, 0.5), (s_{0.300}, 0.5)\}$	$\{(s_{0.703}, 0.5), (s_{1.067}, 0.5)\}$	
Group	$\left\{ \begin{array}{l} (s_{0.249}, 0.539), (s_{0.685}, 0.038), \\ (s_{1.067}, 0.039), (s_{1.484}, 0.231), \\ (s_2, 0.038), (s_3, 0.115) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{-0.340}, 0.308), (s_{0.189}, 0.192), \\ (s_{0.449}, 0.077), (s_{0.870}, 0.039), \\ (s_{1.898}, 0.115), (s_2, 0.269) \end{array} \right\}$	

Table C.11 | Re-generated group PHFL evaluation matrix.

	a_1	a_2	a_3
x_1	$\left\{ \begin{array}{l} (s_{-2.497}, 0.431), (s_{-2.166}, 0.391), \\ (s_{-1.075}, 0.178) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{-1.820}, 0.435), (s_{-1.240}, 0.087), \\ (s_{-0.406}, 0.283), (s_3, 0.196) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{-1.338}, 0.390), (s_{-0.588}, 0.178), \\ (s_{0.406}, 0.432) \end{array} \right\}$
x_2	$\left\{ \begin{array}{l} (s_{-2.768}, 0.325), (s_{-2.166}, 0.324), \\ (s_{-1.733}, 0.087), (s_{-1.075}, 0.265) \end{array} \right\}$	$\{(s_{-1.240}, 0.783), (s_{-0.406}, 0.217)\}$	$\left\{ \begin{array}{l} (s_{-1.338}, 0.178), (s_{-0.588}, 0.215), \\ (s_{0.406}, 0.324), (s_3, 0.282) \end{array} \right\}$
x_3	$\left\{ \begin{array}{l} (s_{-2.497}, 0.323), (s_{-2.166}, 0.307), \\ (s_{-1.733}, 0.371) \end{array} \right\}$	$\left\{ \begin{array}{l} (s_{-2.664}, 0.827), (s_{-1.820}, 0.087), \\ (s_{-1.240}, 0.087) \end{array} \right\}$	$\{(s_{-0.588}, 0.178), (s_{0.406}, 0.822)\}$
x_4	$\{(s_{-1.075}, 0.892), (s_3, 0.108)\}$	$\{(s_{-1.240}, 0.588), (s_{-0.406}, 0.412)\}$	$\left\{ \begin{array}{l} (s_{-1.963}, 0.524), (s_{-1.338}, 0.089), \\ (s_{-0.588}, 0.214), (s_{0.406}, 0.173) \end{array} \right\}$
x_5	$\left\{ \begin{array}{l} (s_{-2.497}, 0.495), (s_{-1.733}, 0.217), \\ (s_{-1.075}, 0.287) \end{array} \right\}$	$\{(s_{-1.240}, 0.542), (s_{-0.406}, 0.458)\}$	$\left\{ \begin{array}{l} (s_{-1.963}, 0.307), (s_{-1.338}, 0.307), \\ (s_{0.406}, 0.387) \end{array} \right\}$